

Overview and Scrutiny Management Committee

Thursday 20 July 2017 at 1.00 pm

**To be held at the Town Hall, Pinstone
Street, Sheffield, S1 2HH**

The Press and Public are Welcome to Attend

Membership

Councillors Chris Peace (Chair), Ian Auckland, Penny Baker, John Booker, Denise Fox, Douglas Johnson, George Lindars-Hammond, Pat Midgley, Helen Mirfin-Boukouris, Josie Paszek, Mick Rooney, Ian Saunders, Steve Wilson and Cliff Woodcraft

Substitute Members

In accordance with the Constitution, Substitute Members may be provided for the above Committee Members as and when required.

PUBLIC ACCESS TO THE MEETING

The Overview and Scrutiny Management Committee comprises the Chairs and Deputy Chairs of the four Scrutiny Committees. Councillor Cate McDonald Chairs this Committee.

Remit of the Committee

- Effective use of internal and external resources
- Performance against Corporate Plan Priorities
- Risk management
- Budget monitoring
- Strategic management and development of the scrutiny programme and process
- Identifying and co-ordinating cross scrutiny issues

A copy of the agenda and reports is available on the Council's website at www.sheffield.gov.uk. You can also see the reports to be discussed at the meeting if you call at the First Point Reception, Town Hall, Pinstone Street entrance. The Reception is open between 9.00 am and 5.00 pm, Monday to Thursday and between 9.00 am and 4.45 pm. on Friday. You may not be allowed to see some reports because they contain confidential information. These items are usually marked * on the agenda.

Members of the public have the right to ask questions or submit petitions to Scrutiny Committee meetings and recording is allowed under the direction of the Chair. Please see the website or contact Democratic Services for further information regarding public questions and petitions and details of the Council's protocol on audio/visual recording and photography at council meetings.

Scrutiny Committee meetings are normally open to the public but sometimes the Committee may have to discuss an item in private. If this happens, you will be asked to leave. Any private items are normally left until last. If you would like to attend the meeting please report to the First Point Reception desk where you will be directed to the meeting room.

If you require any further information about this Scrutiny Committee, please contact Diane Owens, Policy and Improvement Officer, on 0114 27 35065 or email diane.owens@sheffield.gov.uk

FACILITIES

There are public toilets available, with wheelchair access, on the ground floor of the Town Hall. Induction loop facilities are available in meeting rooms.

Access for people with mobility difficulties can be obtained through the ramp on the side to the main Town Hall entrance.

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE AGENDA
20 JULY 2017**

Order of Business

- 1. Welcome and Housekeeping Arrangements**
- 4. Apologies for Absence**
- 3. Exclusion of Public and Press**
To identify items where resolutions may be moved to exclude the press and public
- 4. Declarations of Interest**
Members to declare any interests they have in the business to be considered at the meeting
- 5. Minutes of Previous Meetings**
To approve the minutes of the meetings of the Committee held on 15 February and 17 May 2017.
- 6. Public Questions and Petitions**
To receive any questions or petitions from members of the public
- 7. Annual Performance Update 2016-17**
Report of the Director of Policy, Performance and Communications.
- 8. Draft Combined Scrutiny Work Programme 2017-18 and Update from Chairs**
- 9. Overview and Scrutiny Management Committee Draft Work Programme 2017-18**
Report of the Policy and Improvement Officer
- 10. Date of Next Meeting**
The next meeting of the Committee will be held on 19 October 2017

ADVICE TO MEMBERS ON DECLARING INTERESTS AT MEETINGS

If you are present at a meeting of the Council, of its executive or any committee of the executive, or of any committee, sub-committee, joint committee, or joint sub-committee of the authority, and you have a **Disclosable Pecuniary Interest (DPI)** relating to any business that will be considered at the meeting, you must not:

- participate in any discussion of the business at the meeting, or if you become aware of your Disclosable Pecuniary Interest during the meeting, participate further in any discussion of the business, or
- participate in any vote or further vote taken on the matter at the meeting.

These prohibitions apply to any form of participation, including speaking as a member of the public.

You **must**:

- leave the room (in accordance with the Members' Code of Conduct)
- make a verbal declaration of the existence and nature of any DPI at any meeting at which you are present at which an item of business which affects or relates to the subject matter of that interest is under consideration, at or before the consideration of the item of business or as soon as the interest becomes apparent.
- declare it to the meeting and notify the Council's Monitoring Officer within 28 days, if the DPI is not already registered.

If you have any of the following pecuniary interests, they are your **disclosable pecuniary interests** under the new national rules. You have a pecuniary interest if you, or your spouse or civil partner, have a pecuniary interest.

- Any employment, office, trade, profession or vocation carried on for profit or gain, which you, or your spouse or civil partner undertakes.
- Any payment or provision of any other financial benefit (other than from your council or authority) made or provided within the relevant period* in respect of any expenses incurred by you in carrying out duties as a member, or towards your election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.

*The relevant period is the 12 months ending on the day when you tell the Monitoring Officer about your disclosable pecuniary interests.

- Any contract which is made between you, or your spouse or your civil partner (or a body in which you, or your spouse or your civil partner, has a beneficial interest) and your council or authority –
 - under which goods or services are to be provided or works are to be executed; and
 - which has not been fully discharged.

- Any beneficial interest in land which you, or your spouse or your civil partner, have and which is within the area of your council or authority.
- Any licence (alone or jointly with others) which you, or your spouse or your civil partner, holds to occupy land in the area of your council or authority for a month or longer.
- Any tenancy where (to your knowledge) –
 - the landlord is your council or authority; and
 - the tenant is a body in which you, or your spouse or your civil partner, has a beneficial interest.
- Any beneficial interest which you, or your spouse or your civil partner has in securities of a body where -
 - (a) that body (to your knowledge) has a place of business or land in the area of your council or authority; and
 - (b) either -
 - the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or
 - if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, or your spouse or your civil partner, has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

If you attend a meeting at which any item of business is to be considered and you are aware that you have a **personal interest** in the matter which does not amount to a DPI, you must make verbal declaration of the existence and nature of that interest at or before the consideration of the item of business or as soon as the interest becomes apparent. You should leave the room if your continued presence is incompatible with the 7 Principles of Public Life (selflessness; integrity; objectivity; accountability; openness; honesty; and leadership).

You have a personal interest where –

- a decision in relation to that business might reasonably be regarded as affecting the well-being or financial standing (including interests in land and easements over land) of you or a member of your family or a person or an organisation with whom you have a close association to a greater extent than it would affect the majority of the Council Tax payers, ratepayers or inhabitants of the ward or electoral area for which you have been elected or otherwise of the Authority's administrative area, or
- it relates to or is likely to affect any of the interests that are defined as DPIs but are in respect of a member of your family (other than a partner) or a person with whom you have a close association.

Guidance on declarations of interest, incorporating regulations published by the Government in relation to Disclosable Pecuniary Interests, has been circulated to you previously.

You should identify any potential interest you may have relating to business to be considered at the meeting. This will help you and anyone that you ask for advice to fully consider all the circumstances before deciding what action you should take.

In certain circumstances the Council may grant a **dispensation** to permit a Member to take part in the business of the Authority even if the member has a Disclosable Pecuniary Interest relating to that business.

To obtain a dispensation, you must write to the Monitoring Officer at least 48 hours before the meeting in question, explaining why a dispensation is sought and desirable, and specifying the period of time for which it is sought. The Monitoring Officer may consult with the Independent Person or the Council's Audit and Standards Committee in relation to a request for dispensation.

Further advice can be obtained from Gillian Duckworth, Director of Legal and Governance on 0114 2734018 or email gillian.duckworth@sheffield.gov.uk.

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Overview and Scrutiny Management Committee

Meeting held 15 February 2017

PRESENT: Councillors Tony Damms (Chair), Ian Auckland, Steve Ayris, Douglas Johnson, Pat Midgley, Ian Saunders and Peter Rippon (Substitute Member)

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1. APOLOGIES FOR ABSENCE

1.1 Apologies for absence were received from Councillors John Booker, George Lindars-Hammond, Helen Mirfin-Boukouris, Steve Wilson and Josie Paszek, with Peter Rippon attending as her substitute.

2. EXCLUSION OF PUBLIC AND PRESS

2.1 No items were identified where a resolution may be moved to exclude the public and press.

3. DECLARATIONS OF INTEREST

3.1 There were no declarations of interest.

4. MINUTES OF PREVIOUS MEETINGS

4.1 10th November, 2016

4.1.1 The minutes of the meeting of the Committee held on 10th November, 2016, were approved as a correct record.

4.2 1st December, 2016

4.2.1 The minutes of the meeting of the Committee held on 1st December, 2016 were approved as a correct record and, arising therefrom, Councillor Pat Midgley stated that, further to concerns expressed by some Committee Members at the meeting of the Healthier Communities and Adult Social Care Scrutiny and Policy Development Committee on 9th November, 2016, regarding the late circulation of the presentation on Shaping Sheffield – The Plan, arrangements had been made for the Plan to be considered at a special meeting of the Committee, which had been held on 8th February, 2017.

5. PUBLIC QUESTIONS AND PETITIONS

5.1 There were no questions raised, or petitions submitted by members of the public.

6. REVENUE BUDGET AND CAPITAL PROGRAMME 2017/18

- 6.1 The Committee considered reports of the Acting Executive Director, Resources, on the Capital Programme 2017/18 and the Revenue Budget 2017/18, which were to be considered by the Cabinet on the afternoon of 15th February, 2017.
- 6.2 In attendance for this item were Councillor Ben Curran (Cabinet Member for Finance and Resources), Eugene Walker (Acting Executive Director, Resources), Dave Phillips (Head of Strategic Finance), Mike Thomas (Acting Assistant Director, Strategic Finance), Laura Pattman (Director of Business Strategy, Communities) and Paul Schofield (Finance and Commercial Services Business Partner).
- 6.3 Dave Phillips introduced the Revenue Budget 2017/18 report, indicating that, as in previous years, following cuts in Government funding, producing a balanced budget had been a very demanding process. As part of the process, the Council had been forced to identify £40m savings, and deal with other issues, such as rising demand pressures, specifically relating to Adult Social Care. Mr. Phillips concluded by referring to the Council's unearmarked reserves, indicating that they were presently at a minimum level. In addition, the Council had earmarked reserves, which were all set aside for specific purposes.
- 6.4 Members of the Committee raised questions and the following responses were provided:-
- Although the figure for gross business rate estimated income had reduced by approximately £5 million since 2016/17, this did not mean that the City's economy was shrinking, but was partly as a result of a number of successful appeals against the level of business rates, thereby resulting in a reduction in estimated income for the City. In addition, the national business rates revaluation had reduced the gross figure, although this was compensated for by additional grant income. The reduction in income in terms of business rates should not be confused with the economic performance of the City.
 - A key aim of the Better Care Fund was, through funding provided by the Council and the Clinical Commissioning Group (CCG), to provide improved community-based services, in order to reduce the numbers of people being unable to be discharged from hospital due to a lack of such services. It was hoped that savings would be identified which, in turn, would eliminate the need for this contribution after 2015/16. This had become a major issue nationally, and one which the Health Service had been attempting to remedy for some years, but, due to the increase in demand, savings had yet to be made. It was hoped that the Shaping Sheffield Plan would provide an opportunity in terms of identifying such savings.
 - Although a general Equality Impact Assessment (EIA) in terms of the Revenue Budget 2017/18 had been included in the report, attached at Appendix 9, the EIAs completed by Council Services for each budget-saving proposal had not been appended to the report, but a list of the EIAs was included in Appendix 9. They could be made available on request, and were also available on the Council website.
- 6.5 It was stated that some Members had faced difficulties in accessing the appropriate

links on the Council website in connection with the individual EIAs.

6.6 Dave Phillips also made reference to the report on the Capital Programme 2017/18.

6.7 RESOLVED: That the Committee:-

- (a) notes the contents of the reports of the Acting Executive Director, Resources, on the Capital Programme 2017/18 and the Revenue Budget 2017/18, together with the comments made and the responses provided to the questions raised;
- (b) expresses its thanks and appreciation to all officers, and Councillor Ben Curran (Cabinet Member for Finance and Resources), involved in producing a balanced budget for 2017/18;
- (c) recommends that the reports of the Acting Executive Director, Resource, on the Capital Programme 2017/18 and the Revenue Budget 2017/18, respectively, be submitted to Cabinet without amendment; and
- (d) in the light of the concerns raised with regard to the difficulties in accessing the links, on the Council website, to the individual Equality Impact Statements, requests the Head of Policy, Performance and Communications to attend a future meeting to provide an update on the new Sheffield City Council website, and report on this specific issue, as part of the update.

7. WORK PROGRAMME 2016/17

7.1 RESOLVED: That the draft Work Programme for 2016/17, set out in the report of the Policy and Improvement Officer now submitted, be approved.

8. ISSUES TO RAISE FROM OTHER SCRUTINY COMMITTEES

8.1 It was noted that there were no issues raised by Chairs of the Scrutiny Committees.

9. PUBLIC FEEDBACK ON SCRUTINY

9.1 The Committee received and noted a report of the Policy and Improvement Officer, containing a summary of public feedback received by members of the public who had attended meetings of the Committee during the Municipal Year 2016/17.

10. DATE OF NEXT MEETING

10.1 It was noted that the next meeting of the Committee would be held on a date to be arranged.

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SHEFFIELD CITY COUNCIL

Overview and Scrutiny Management Committee

Meeting held 17 May 2017

PRESENT: Councillors Ian Auckland, Penny Baker, Denise Fox, Douglas Johnson, George Lindars-Hammond, Pat Midgley, Helen Mirfin-Boukouris, Josie Paszek, Chris Peace, Mick Rooney and Cliff Woodcraft

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1. APOLOGIES FOR ABSENCE

1.1 Apologies for absence were received from Councillors John Booker and Steve Wilson.

2. APPOINTMENT OF CHAIR

2.1 RESOLVED: That Councillor Chris Peace be appointed Chair of the Committee for the Municipal Year 2017/18.

3. DATES AND TIMES OF MEETINGS

3.1 RESOLVED: That meetings of the Committee be held on a quarterly basis, on dates and times to be determined by the Chair, and as and when required for called-in items.

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Report to Overview & Scrutiny Management Committee (OSMC)

Thursday 20th July 2017

Report of: James Henderson, Director of Policy, Performance & Communications

Subject: Annual Performance Update 2016-17

Author of Report: Ben Arnold
Principal Performance and Research Analyst
0114 29 30239

The attached presentation will be used to provide the Overview and Scrutiny Management Committee (OSMC) with a picture of Council performance during 2016-17.

The Scrutiny Committee is being asked to:

- Consider the information being presented and raise questions / provide feedback
- Identify any areas which require further consideration by OSMC or another scrutiny committee

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Overview and Scrutiny Management Committee – 2016/17

Agenda

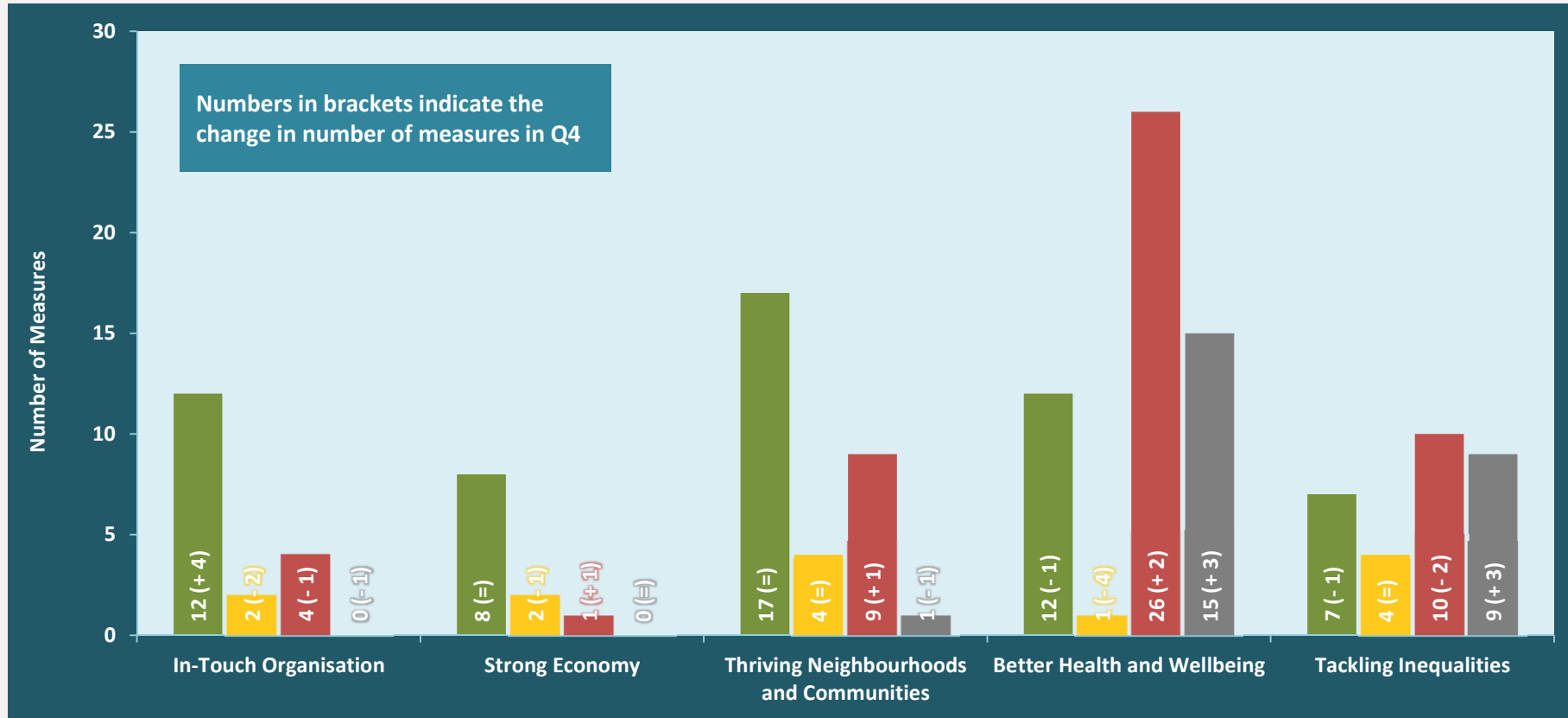
Thursday 20 July 2016, 13:00-16:00

Overview of performance

1. School exclusions
2. Educational attainment
3. Apprenticeship take-up - 16-17 year olds
4. Adult social care
5. Housing growth
6. Transport
7. Sport, culture and tourism

Performance Overview

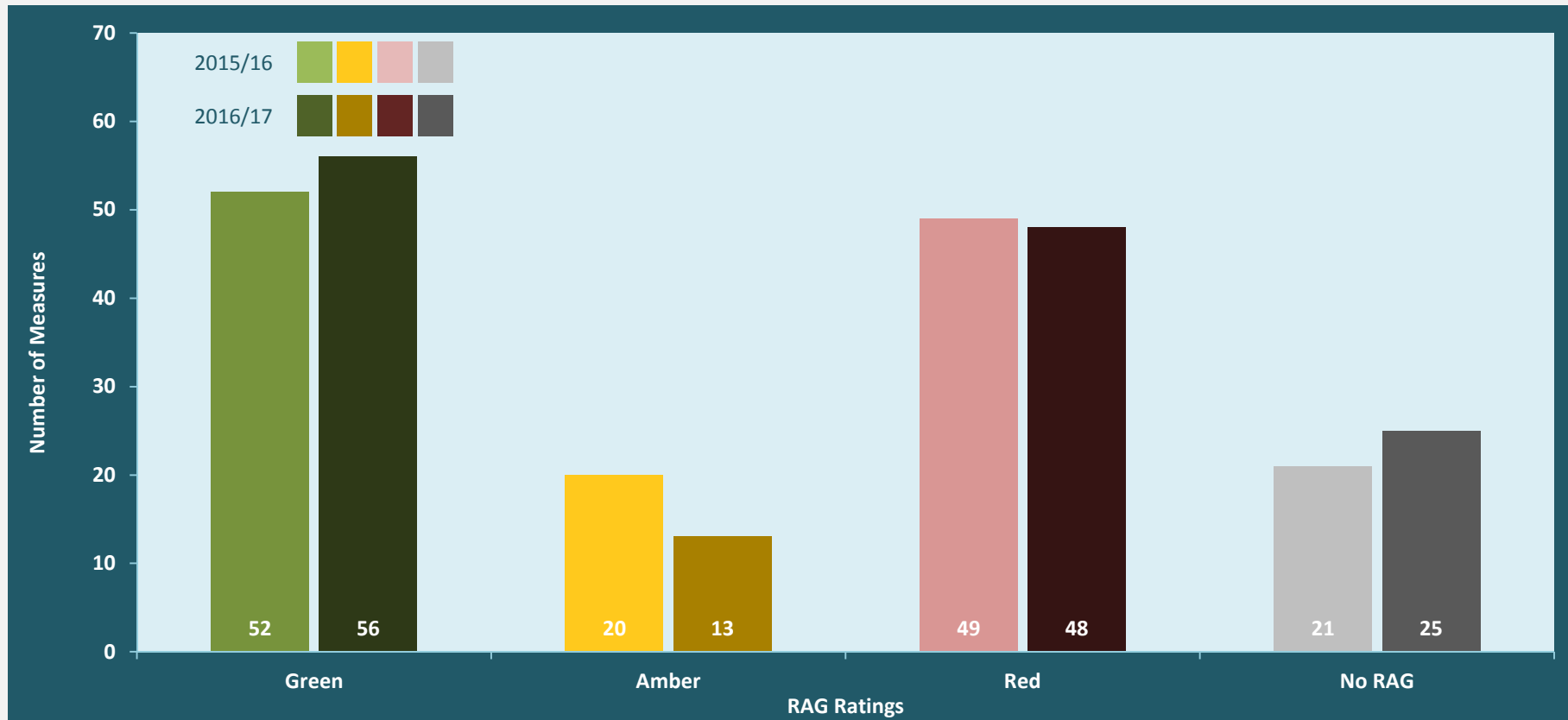
Key Performance Measures by Corporate Plan Priority



- The Performance Management Framework is based around the ambitions and commitments laid out in each of the five priorities in the Corporate Plan.
- The above chart shows the RAG rating of each of the measures within the priority areas.
- There was not much change in the overall ratings within the priorities between the end of 2015/16 and the end of 2016/17.
- The most notable changes were the increase in the number of green measures within 'In-Touch Organisation' (+4) and the increase in the number of No RAG measures in Better Health and Wellbeing (+3) and Tackling Inequalities (+3).

Performance Overview

Key Performance Measures – end of year position



- This presentation provides a retrospective look at 2016/17.
- There were only small changes in the RAG status of the measures overall by the end of 2016/17 compared to 2015/16.
- There was an increase in the number of green (+4) and 'No RAG' (+4) measures and a decrease in the number of amber (-7) and red (-1) measures.

Thriving Neighbourhoods and Communities

Areas of strong performance

85%
69% in 2013

The proportion of primary schools judged as 'good' or 'outstanding' has continued to increase.

Sheffield Housing Company met their house completion target in 2016/17. **87**
Target = 86

128%
44% in 2013

The number of deliverable homes as a percentage of the 5-year housing requirement has increased.

User satisfaction with Sheffield's highways has continued to increase. **34%**
18% in 2011

47%
Average: 45%

Satisfaction with levels of traffic and congestion has remained above average.

<1%

The proportion of household waste sent to landfill remained low



Areas of concern

97
175 in 2015/16

The number of homes built or acquired for council housing was much lower than in 2015/16.

The modal split survey indicates that the proportion of people travelling by bicycle only saw a small increase in 2016. **0.81%**
0.74% in 2015

2.3%
Decrease from 2015

Bus patronage in Sheffield continued to decline in 2016.

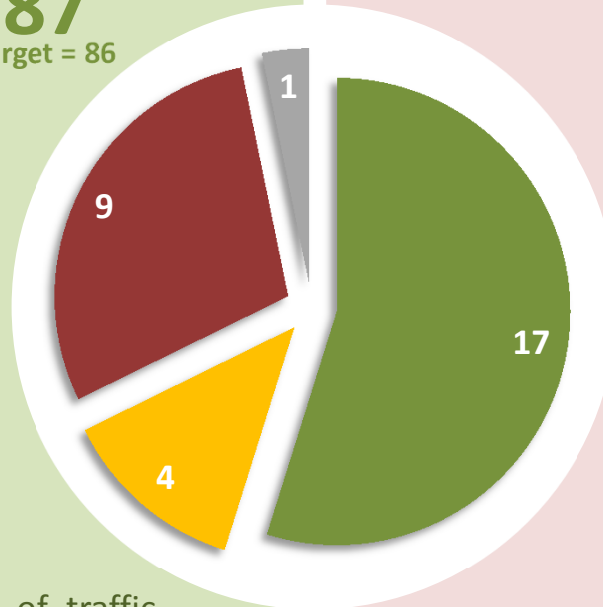
There are issues with the measures used to monitor air quality.



Both measures rated 'green'

68%
74% in 2015/16

The proportion of secondary schools judged "good" or "outstanding" fell below target.



Better Health and Wellbeing

Areas of strong performance

31.6%
41.3% in 2013

The attainment gap for the lowest achieving 20% and the national median at Foundation Stage has decreased.

The proportion of children achieving a 'good level of development' at the end of Foundation Stage has continued to increase.

68.6%
51.0% in 2014

69%
lower than
2012/13

Despite a small increase, homeless acceptances remain low.

Permanent admissions of older people to residential and nursing care homes reduced and met the target.

17%
decrease

from 2015/16

100
days faster
than in 2014

The time between a child entering care and being placed for adoption has continued to fall this year and is approaching the target set.

Areas of concern

118
Secondary pupils
permanently excluded in
first 2 terms of 2016/17

School exclusion rates are very high. Secondary permanent exclusion rates have tripled since 2013.

After two years of improvement, the Care and Support budget returned a large overspend.

£5.1m

30.2
delays per
100,000 pop

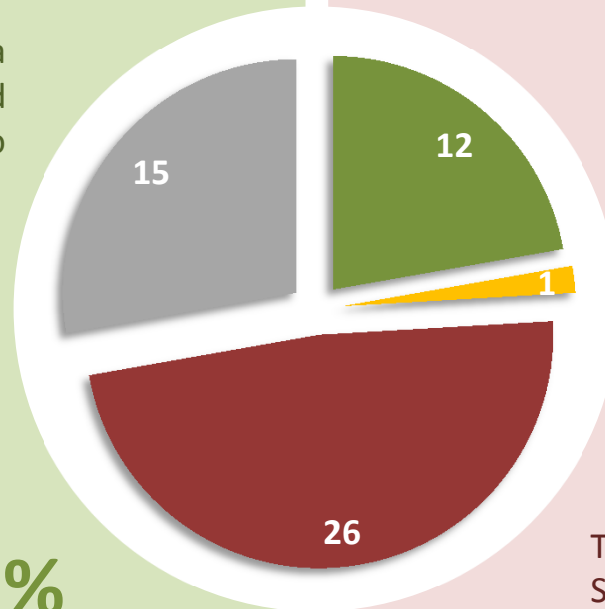
Delayed transfers of care from hospitals almost doubled this year.

The proportion of Adult Social Care users receiving reviews has remained low.

55%
Below 60%
since Q3
2013/14

74.7%
76.3% in
2015/16

The proportion of people still at home 91 days after discharge from hospital into reablement/rehabilitation services decreased compared to last year.



Strong Economy

Areas of strong performance

60% The proportion of pre start businesses accessing the Gateway programme that convert into business starts has increased.
35% in 2015/16

The number of graduates placed with local SMEs under the RISE Programme was higher than last year.
87
 76 in 2015/16

The cumulative value of the business secured as a result of the Ambassador Programme has remained above target.
£21.6m
 Target = £20.0m

Wider Economic Indicators

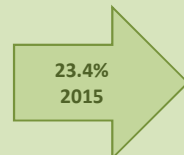
Sheffield performs well in some of the wider indicators of economic strength.

No Qualifications (16-64 year olds)



Core Cities Rank **3rd**

Economic Inactivity

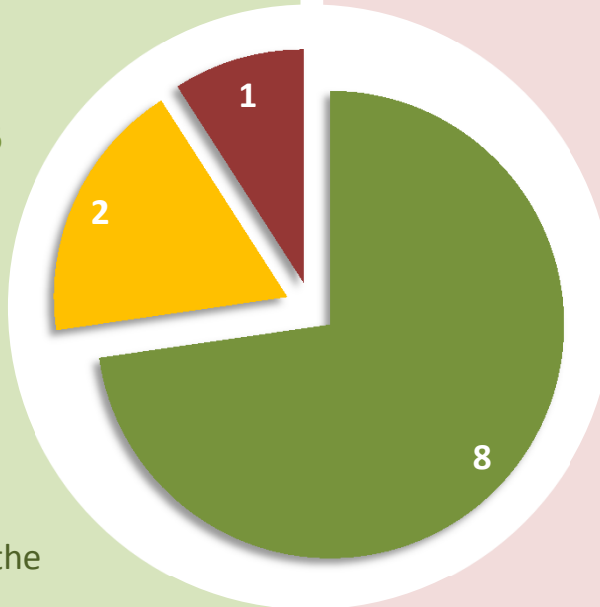


Core Cities Rank **3rd**

Areas of concern

£106.5m The estimated value of business tourism (conferences and events) in Sheffield fell in 2016/17.
 19% decrease from £132m in 2015/16

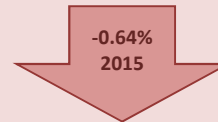
The number of visits per 1,000 head of population to Sheffield funded cultural venues fell below target.
4,191
 4527 in 2015/16



Wider Economic Indicators

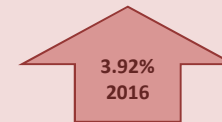
There are several other areas where Sheffield's economy is performing poorly compared to the national average and the other Core Cities.

Net job growth



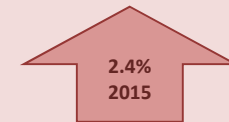
Core Cities Rank **8th**

Business stock growth



Core Cities Rank **7th**

Gross Value Added



Core Cities Rank **8th**

Tackling Inequalities

Areas of strong performance

The unemployment rate among 16-24 year olds has continued to fall.

17.9%
25.9% in 2013/14

6.6%
10.3% in 2013/14

The unemployment rate of the working age population fell, after a rise at the end of 2015/16.

The proportion of working age people claiming out-of-work benefits has continued to fall steadily.

9.8%
12.4% in 2013/14

Areas of concern

19.2%
21.7% in 2014/15

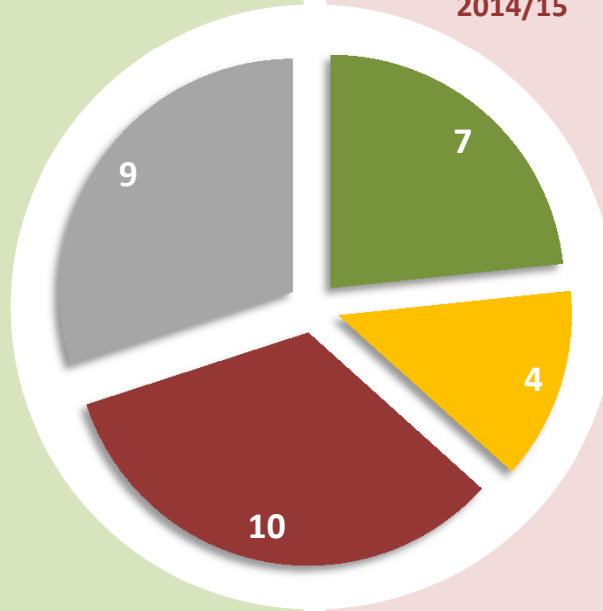
The proportion of 16-18 year old mothers who are in education, employment or training has continued to fall

The proportion of care leavers (aged 17-21) in education employment or training was much lower in Q3 compared to two years previously.

29.1%
40.5% in 2014/15

294
Target = 362

The number of affordable homes built or acquired was below target.



In-Touch Organisation

Areas of strong performance

8.3
Out of 10
7.9 in 2015/16

The satisfaction of council tenants with the overall service provided increased in Q4.

The satisfaction of council tenants with the value for money of their rent increased in Q4.

8.1
Out of 10
7.7 in 2015/16

The proportion of Council Housing rent collected met the target set.

99.92%
Target = 99.76%

97%
Target = 95%

The proportion of 'Freedom of Information requests responded to within statutory timescales' increased to exceed a new, more stretching, target.

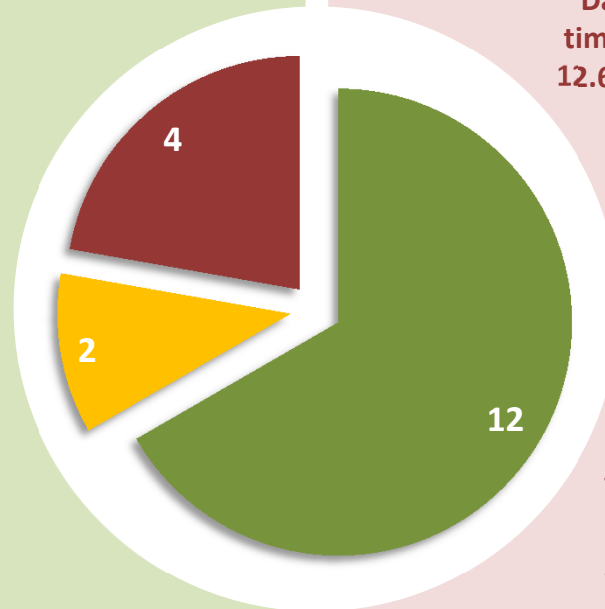
Areas of concern

12.16
Days per full-time equivalent
12.62 in 2015/16

Despite an improvement in level of sickness absence compared to last year, this remains an area of challenge.

The value of capital receipts delivered was below target and lower than last year.

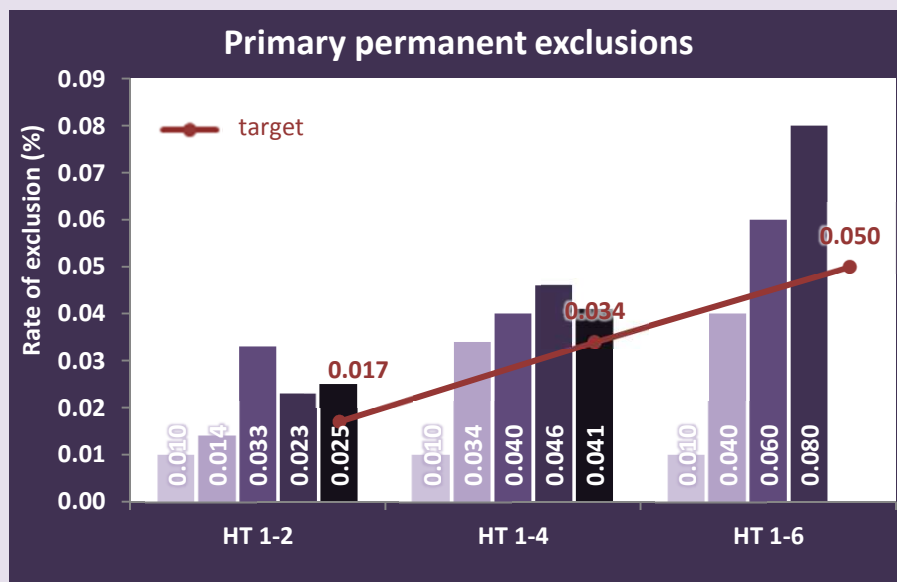
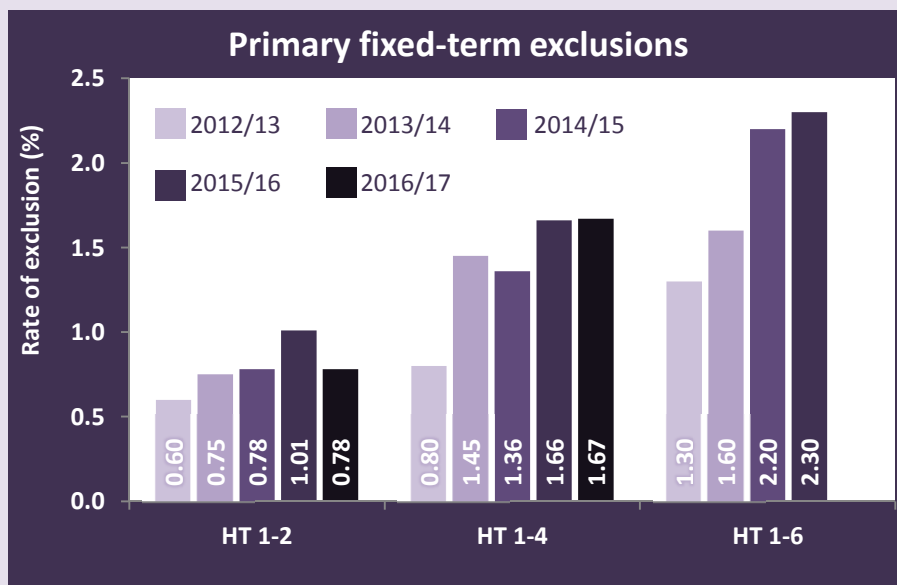
£13.30m
£2.6m below target
£14.00m in 2015/16



1. School Exclusions

Better Health and Wellbeing

Exclusions - Primary

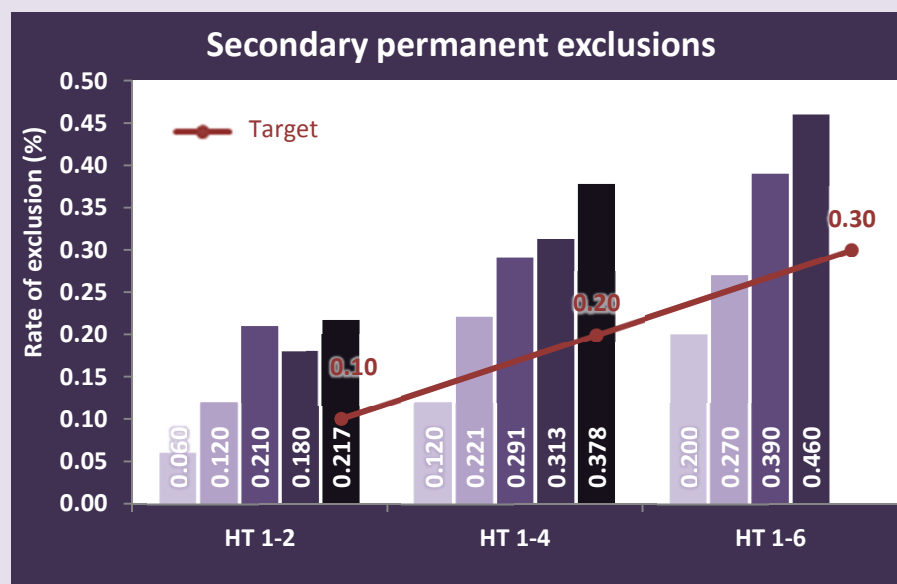
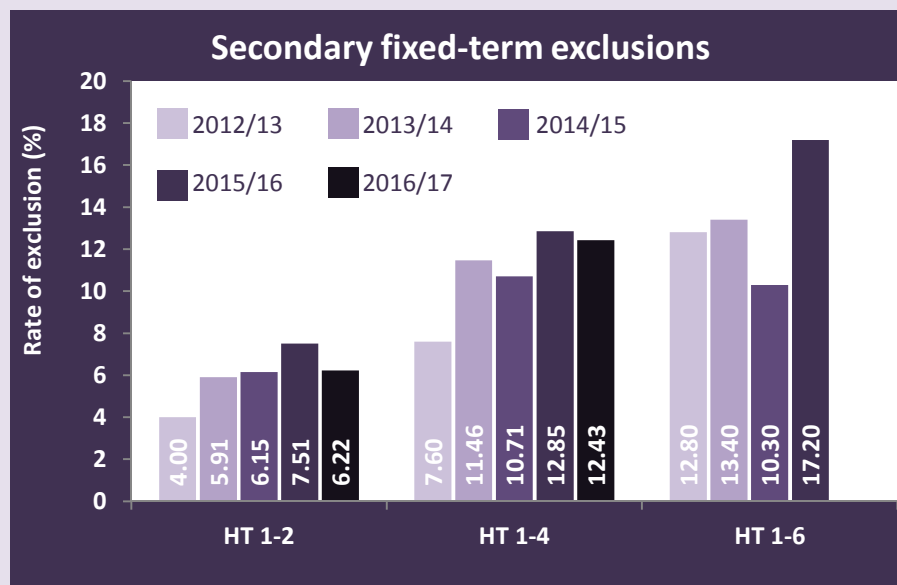


- The data for half-terms 1-4 shows that primary fixed term exclusions are similar to last year.

- The rate of permanent exclusion in primary schools slowed in the second term of the year, leading to a decrease on last year's rate of 0.046%.
- The rate of permanent exclusion among BME pupils has more than halved (0.031%) since HT 1-4 in 2015/16 (0.078%). The rate for White British pupils has increased from 0.029% to 0.046% over the same period.

Better Health and Wellbeing

Exclusions - Secondary



- The rate of fixed-term secondary exclusion is still lower than last year, however the gap between the 2015/16 and 2016/17 rates decreased in the spring term.

- The rate of permanent exclusion in secondary schools has continued to rise.
- The positive trend for reducing BME exclusion has continued, falling from 0.515% (HT 1-4 2015/16) to 0.445% for the first two terms of the 2016/17 academic year. The proportion of permanent exclusions among white British pupils increased from 0.231% to 0.349% over the same period.

2. Educational Attainment

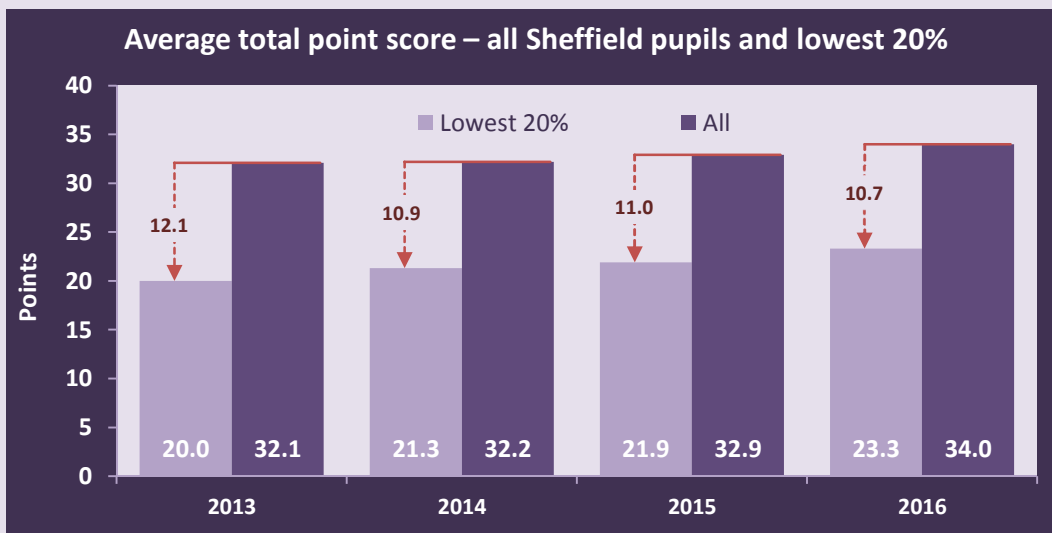
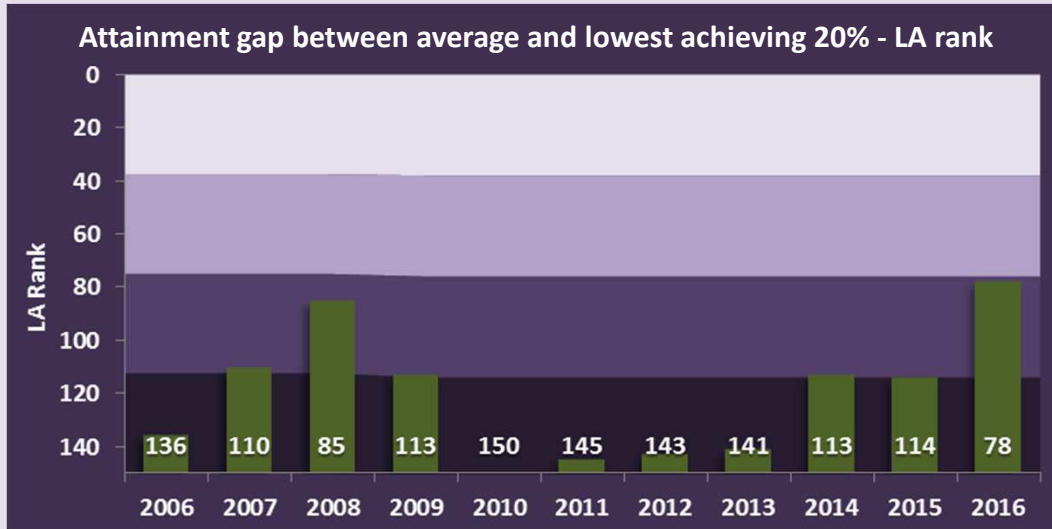
Better Health and Wellbeing

Do we ensure that children have a great start in life?

Educational Attainment

Early Years Foundation Stage

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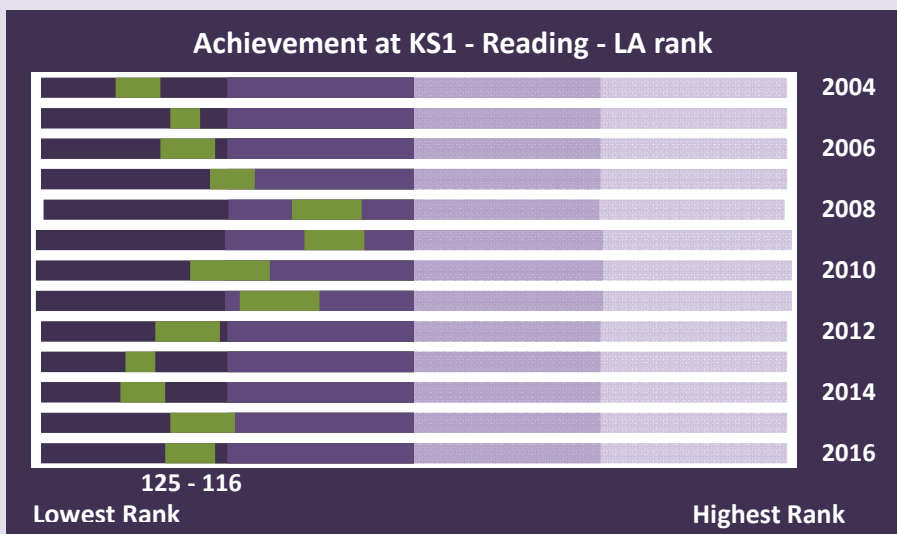


- Sheffield's rank amongst other LAs for the EYFS attainment gap measure has improved markedly in 2016, from 114th to 78th.
- The attainment gap relates to the gap between the lowest 20% in Sheffield and the national median, which has improved by 9.7% points since 2013.
- The attainment gap within Sheffield is the same (31.6%), as the average score for all children is the same as the national median in 2016. This gap has fallen 6.2% points over the same period.

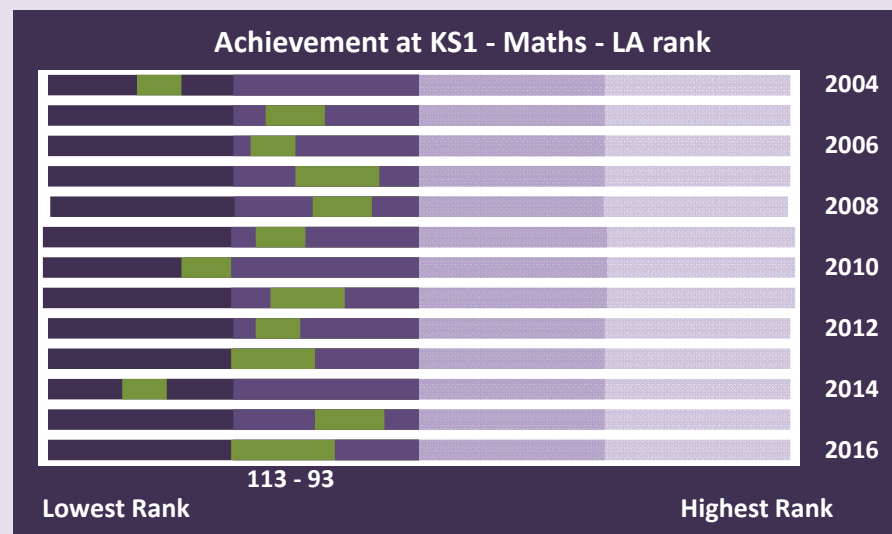
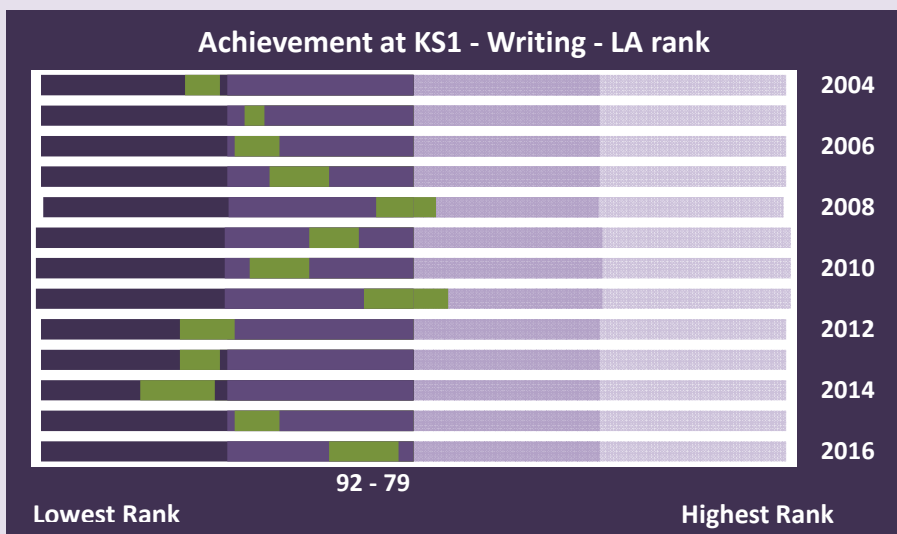
Better Health and Wellbeing

Educational Attainment

Key Stage 1



- The attainment measures at KS1 changed in 2016, so the new rank is based on the percentage of pupils achieving the 'expected level' as opposed to level 2B+.
- The 2016 rank for writing is higher than in 2015, but Sheffield's relative position is similar to 2015 for reading and maths.
- There is a lot of variation in ranks at KS1 as the results tend to be tightly grouped. Over the past few years, however, reading has consistently been an area of weaker performance.

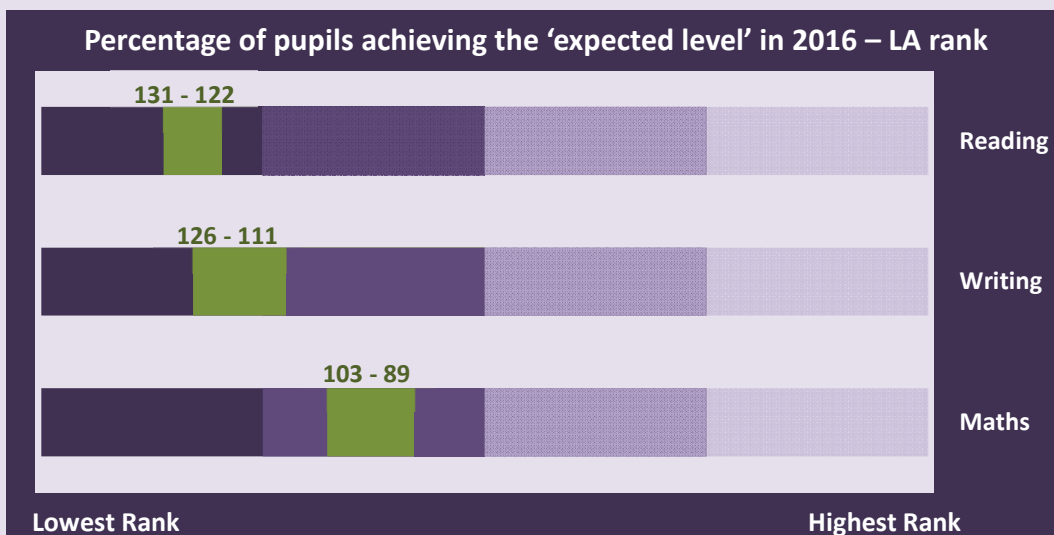
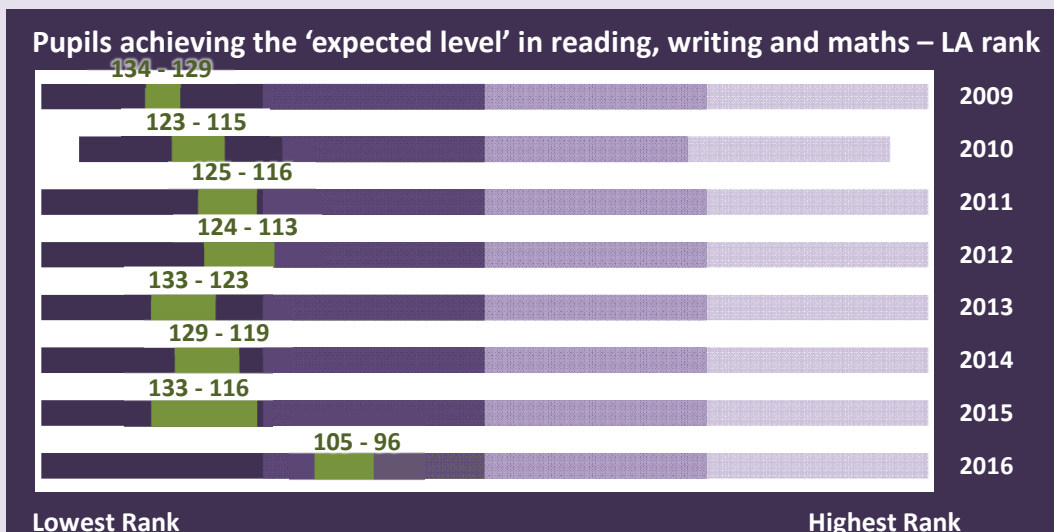


Better Health and Wellbeing

Educational Attainment

Key Stage 2

Page 27



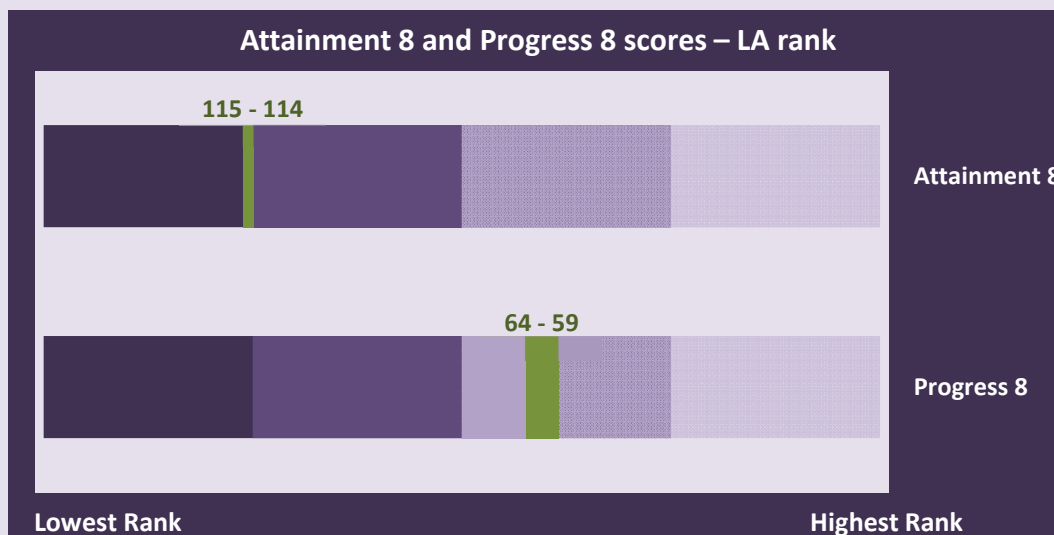
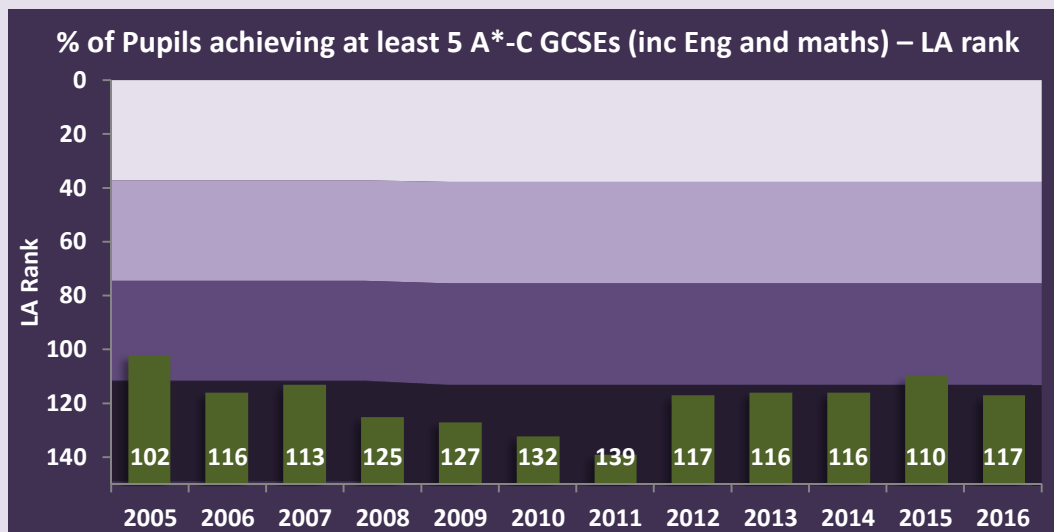
- As with KS1, the measure used for the ranking has changed to the percentage of pupils achieving the 'expected level'.
- Based on this new measure, Sheffield's ranking has improved and the result is in the third quartile.
- The breakdown by subject indicates that reading is the area in which Sheffield pupils perform least well.
- Sheffield's results are in the third quartile for maths and between the third and fourth quartiles for writing.

Better Health and Wellbeing

Educational Attainment

Key Stage 4

Page 28

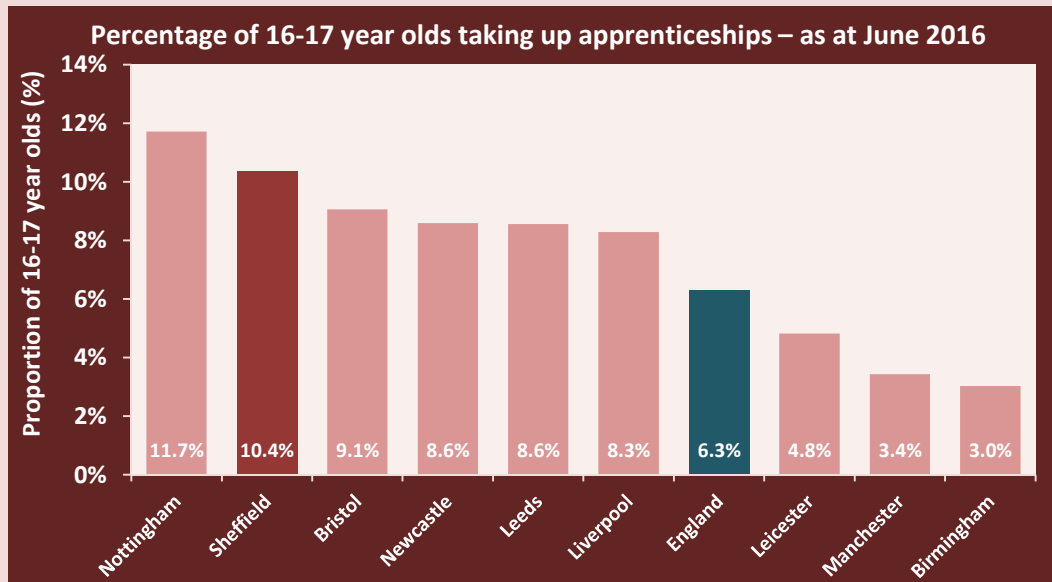
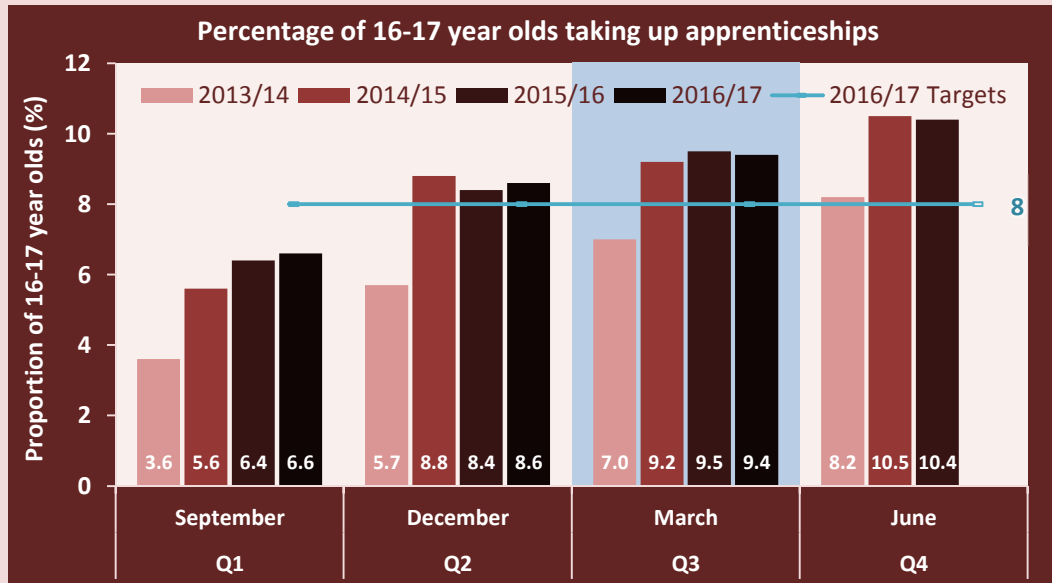


- Sheffield’s ranking among other local authorities with regards the percentage of pupils achieving 5 or more A*-C grade GCSEs including English and maths has fallen by 7 places in 2016, resulting in a drop back into the fourth quartile.
- This performance is reflected in Sheffield’s rank for the Attainment 8 score, which is a new measure calculated using the grades achieved across 8 qualifications.
- Sheffield performs more strongly in the Progress 8 score, which weights the Attainment 8 results on the basis of attainment at KS2, i.e. on average Sheffield pupils perform slightly better at KS4 than those who achieved similar results at KS2.

3. Take-up of Apprenticeships

Strong Economy

Take-up of apprenticeships



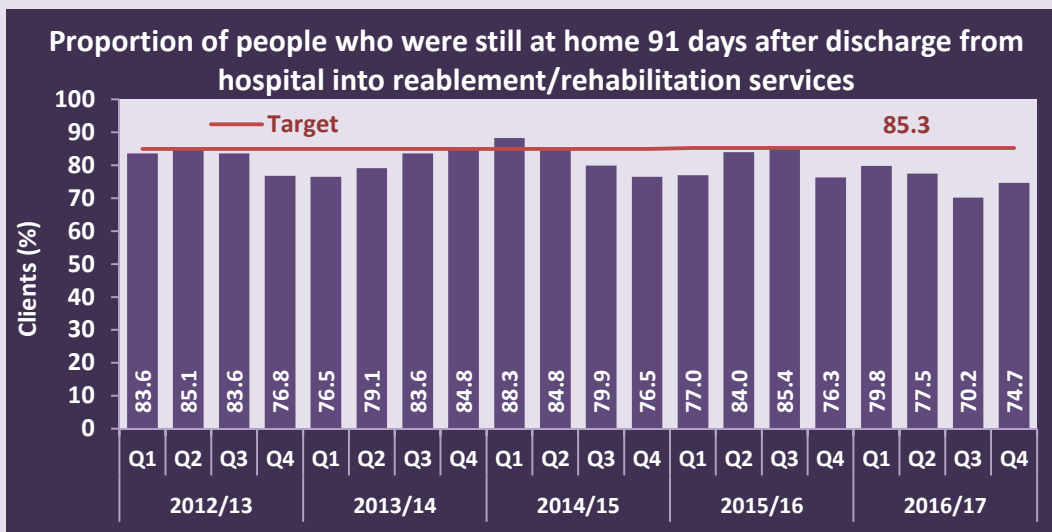
- The percentage of 16-17 year olds taking up apprenticeships increased in the 2014/15 academic year and the higher rate was maintained last year.
- Figures up to March 2017 suggest that the results for this year will be similar.
- Sheffield had a higher proportion of 16-17 year olds taking up apprenticeships than the national average and the Core Cities as at June 2016, with the exception of Nottingham.
- Sheffield had the third highest rate of 16-17 year olds recorded as participating in some form of education or training (90.8% - June 2016) among the Core Cities, behind Leeds (92.9%) and Newcastle (91.2%).

4. Adult Social Care

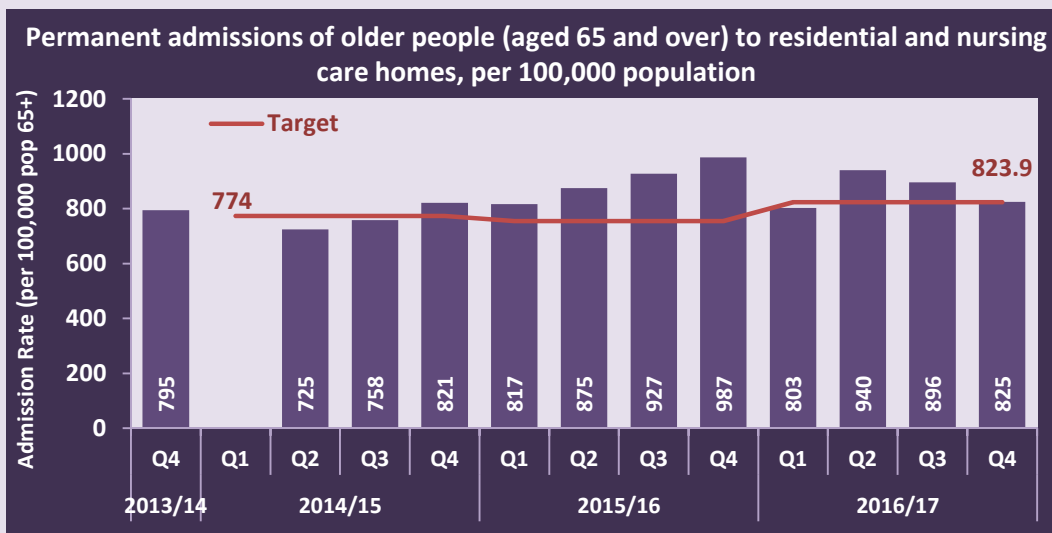
Better Health and Wellbeing

Care and Support

Home-based care



- The proportion of people still at home 91 days after discharge from hospital into reablement/rehabilitation increased by 4.5% points in Q4, but is still lower than the rates seen in 2015/16.

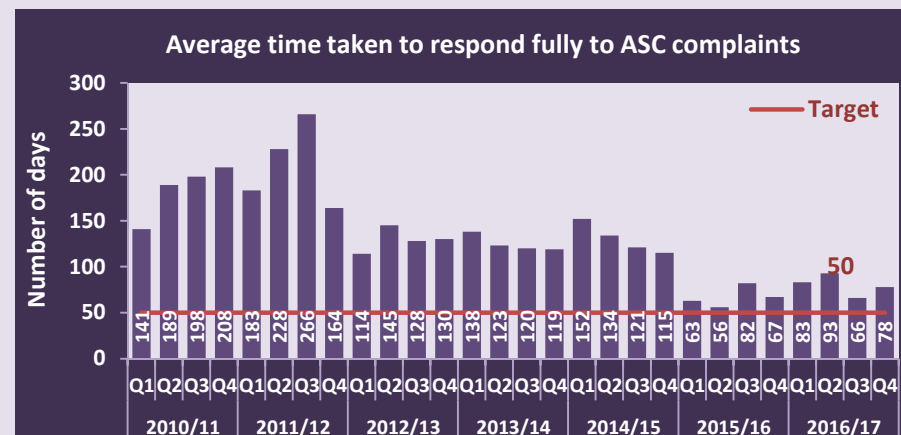
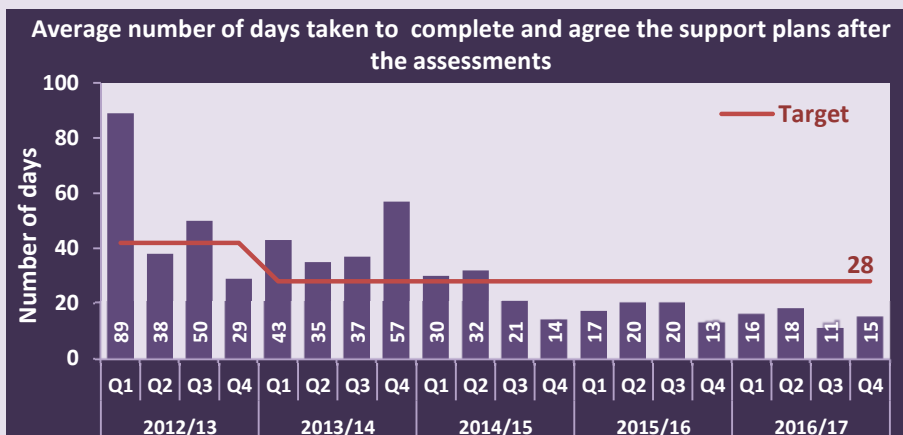
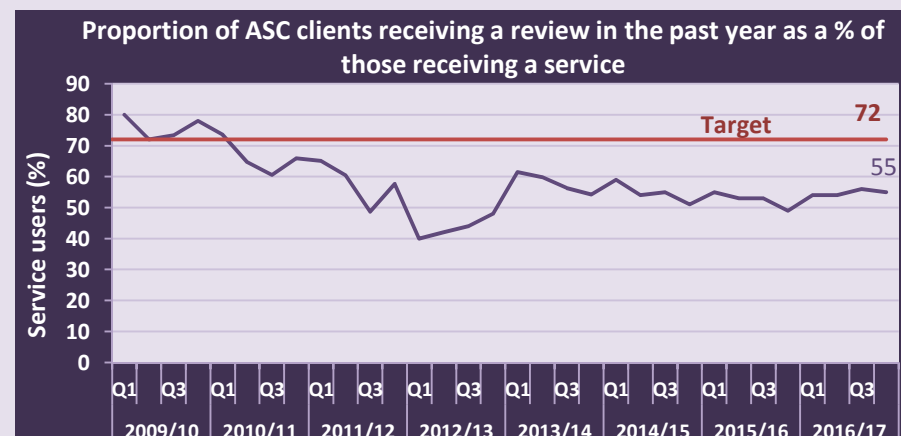
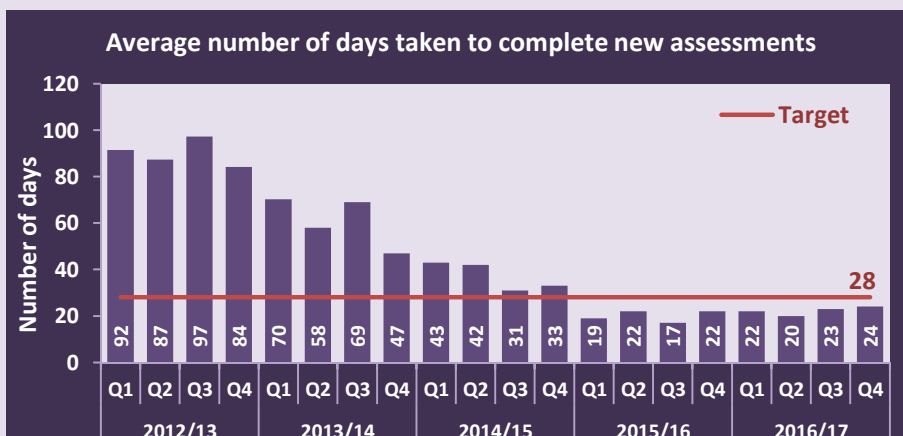


- The rate of permanent admissions of older people to residential and nursing care homes in 2016/17 was 825 per 100,000, which falls just short of the Better Care Fund target of 823.9 per 100,000.
- This represents a fall of 10% on 2015/16

Better Health and Wellbeing

Care and Support

Timescales and reviews

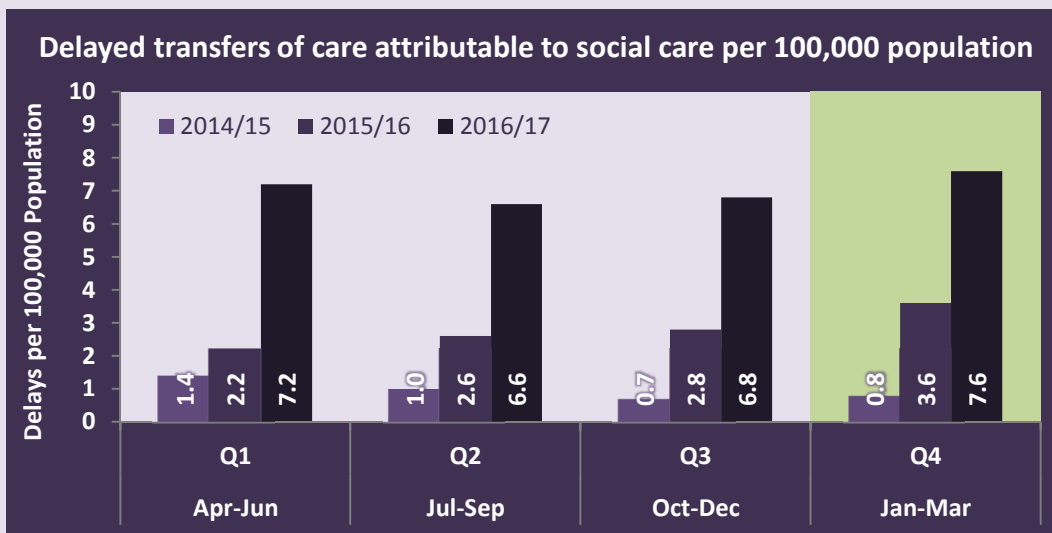
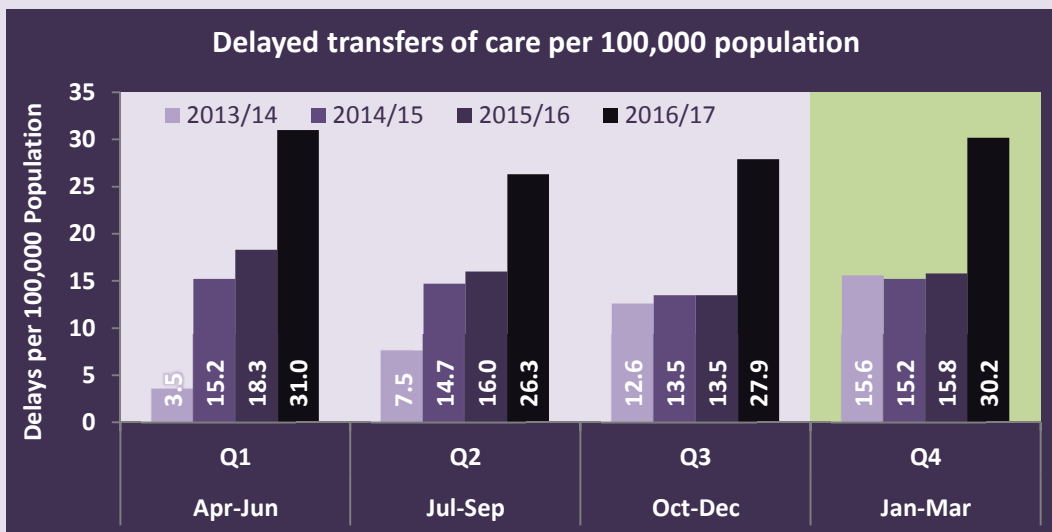


- The above measures are largely dependent on internal systems and processes and not the quality of the outcome.
- The time taken to complete new assessments and support plans remains comfortably within the targets.
- Proportion of ASC clients receiving a review in the past year remains the main challenge in this area.
- The time taken to respond fully to complaints has increased to 78 days, against a target of 50 days.

Better Health and Wellbeing

Care and Support

Delayed transfers of care



- ‘Delayed transfers of care’ continues to be a significant challenge.
- The rate at the end of 2016/17 is almost double that seen in 2015/16.

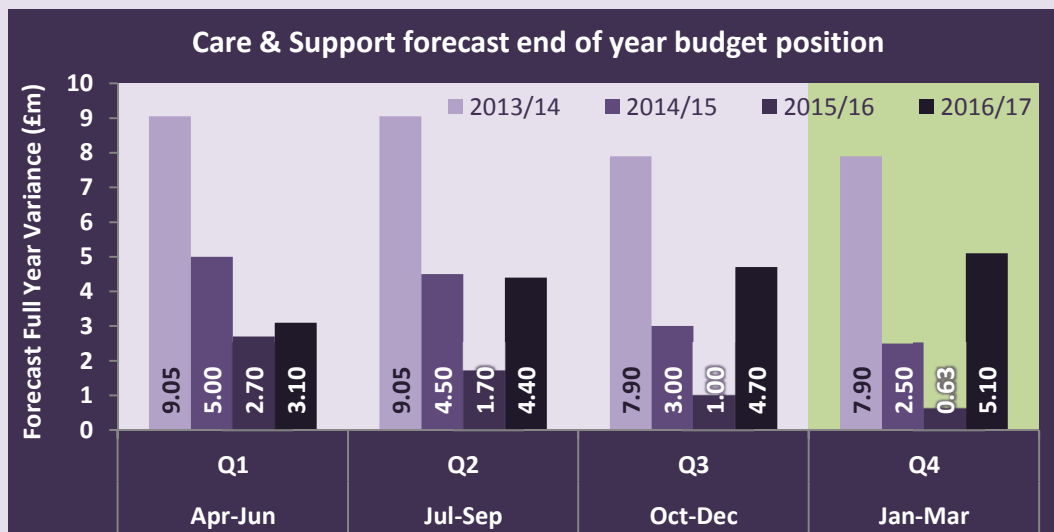
- The delays attributable to social care has increased from 0.8 per to 7.6 per 100,000 population in the past two years.

Better Health and Wellbeing

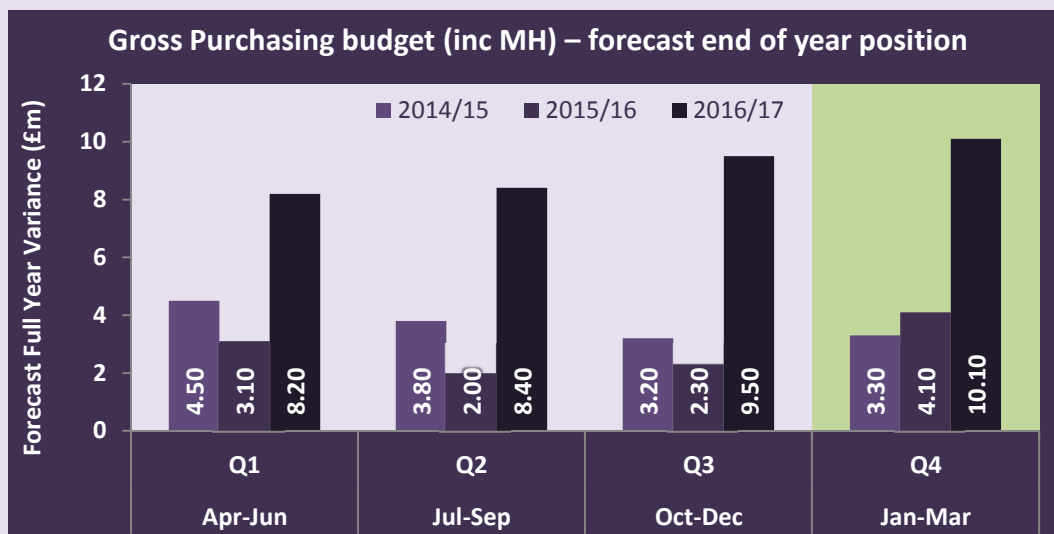
Care and Support

Budget position

Page 35



- The progress made in reducing the overspend between 13/14 and 15/16 did not continue in 2016/17.
- The overspend for the year was £5.1m, which is the highest for three years.

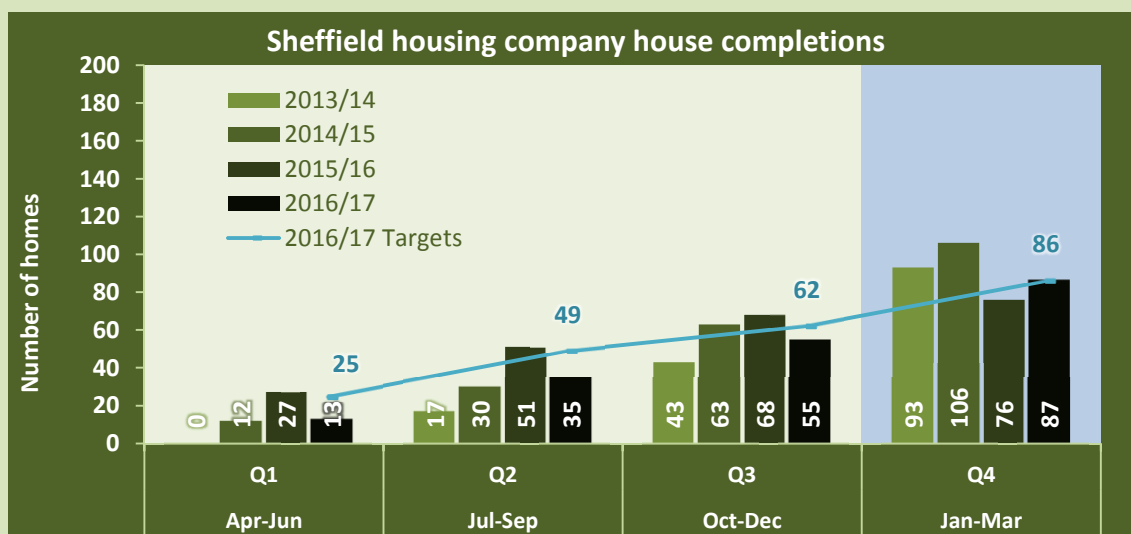
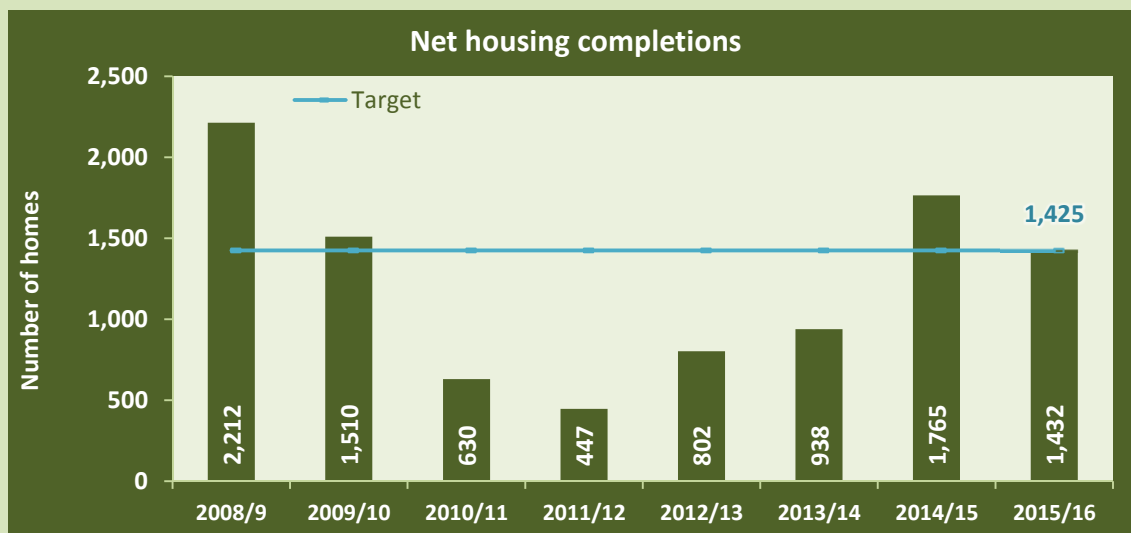


- The Gross Purchasing budget (inc MH) also had a large overspend (£10.1m) at the end of 2016/17.

5. Housing Growth

Thriving Neighbourhoods and Communities

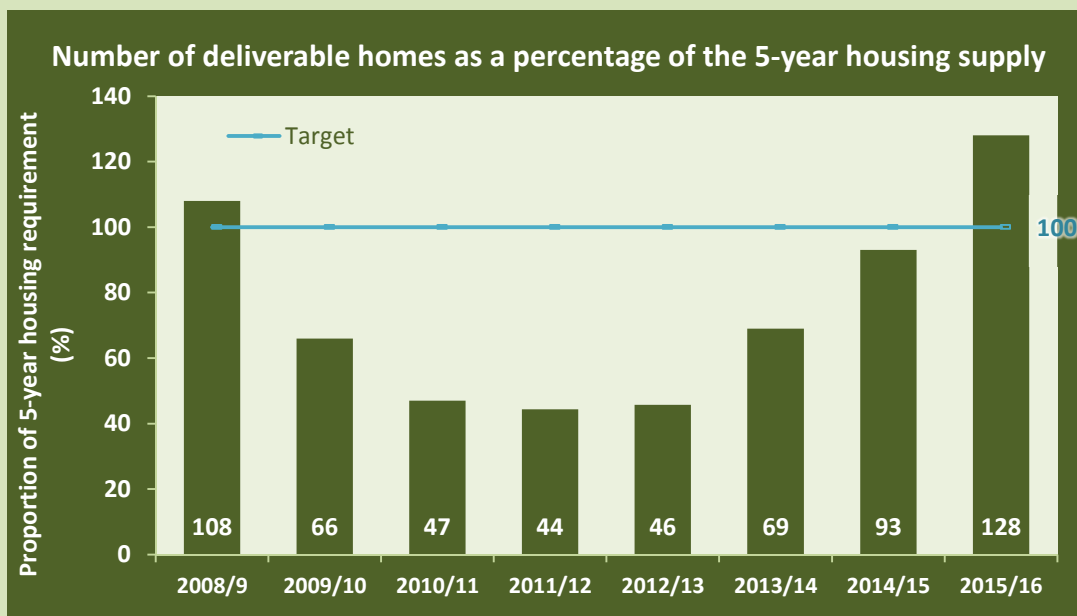
Housing completions



- The number of housing completions had been recovering since the low in 2011/12.
- Student cluster flats account for 30 completions in 2015/16 compared to 116 in 2014/15.
- There were 997 studio or one bedroom flats proposed within schemes completed last year.
- If this is verified these, combined with the student clusters, account for 72% of the completions in 2015/16.
- Sheffield Housing Company completions were 87 (6%), meaning that 22% were houses and larger flats.
- The number of Sheffield Housing Company completions this year (87) is just above the target of 86.

Thriving Neighbourhoods and Communities

Housing - planning

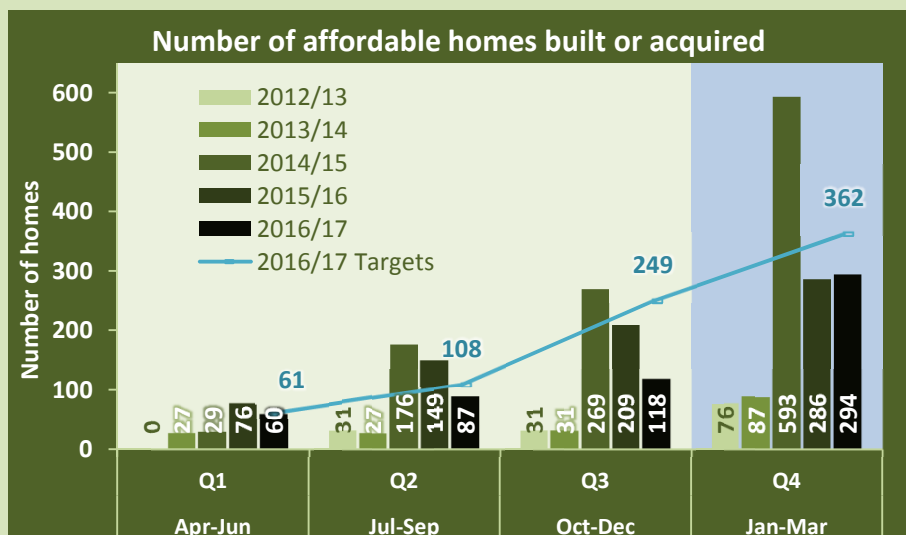


- The past three years has seen a significant improvement in the number of deliverable homes as a percentage of the 5-year housing supply.
- This figure includes different types of housing including student housing in and around the City Centre.

- The 128% figure in the chart equates to 9,820 units (not all of these have planning permission)
- There are 2,399 student cluster units with permission.
- There are 3,542 1-bed/studio flats with permission.
- The 5 year supply doesn't include non-student City Centre housing that the council doesn't have a firm start date for.
- There will be an impact on business rates in the City Centre if premises are converted into student accommodation.

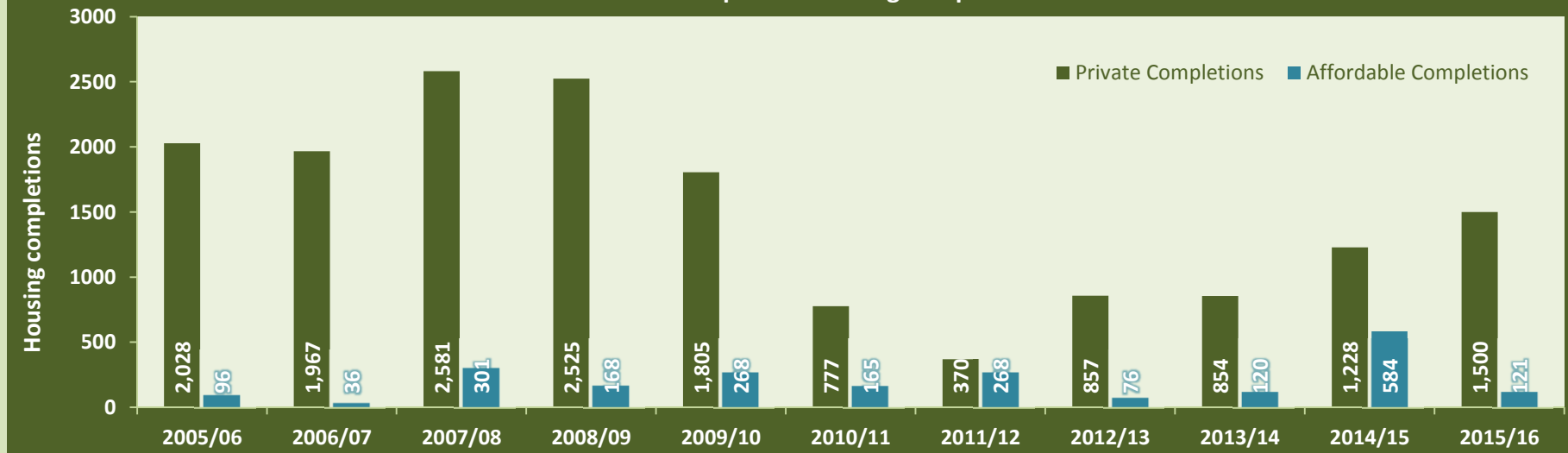
Thriving Neighbourhoods and Communities

Affordable Housing



- With the exception of 2014/15, the number of affordable homes built or acquired in Sheffield has been low and the total in 2016/17 (294) fell short of the target (362).
- Despite continued growth in the number of private housing completions in 2015/16, the number of affordable completions dropped back to 2013/14 levels.

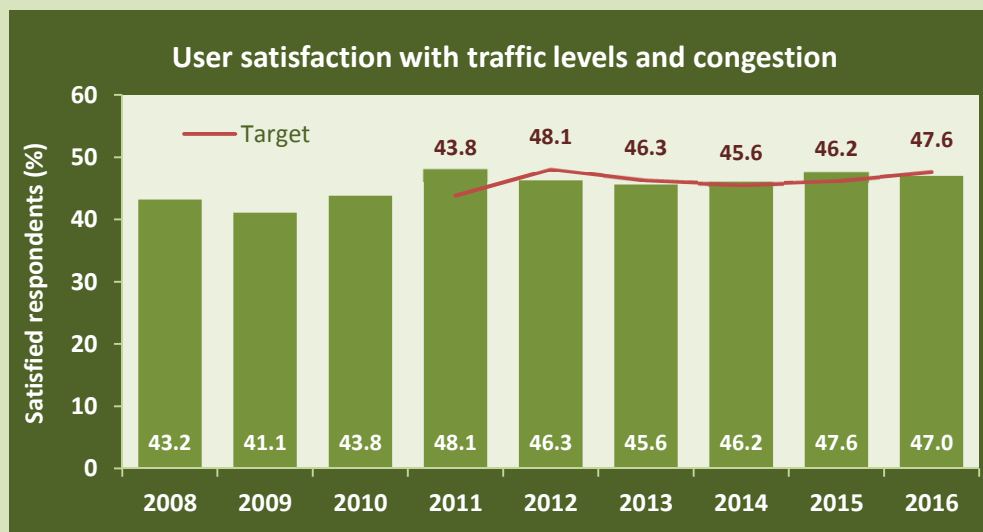
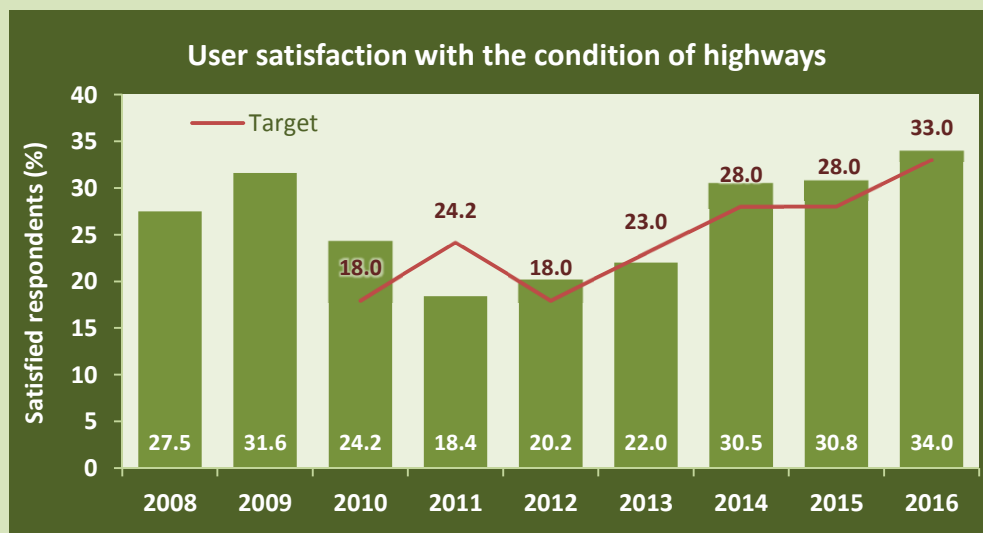
Affordable and private housing completions



6. Transport

Thriving Neighbourhoods and Communities

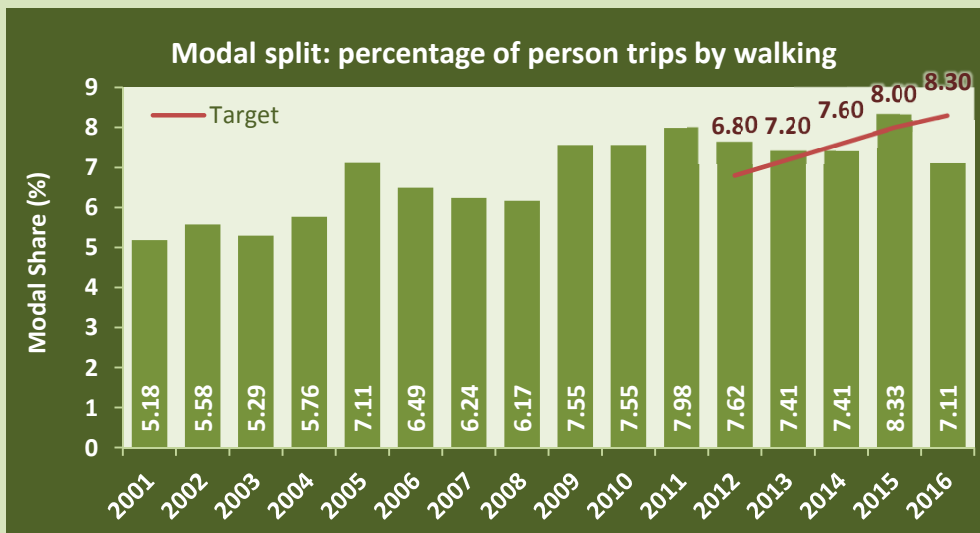
Highways - user satisfaction



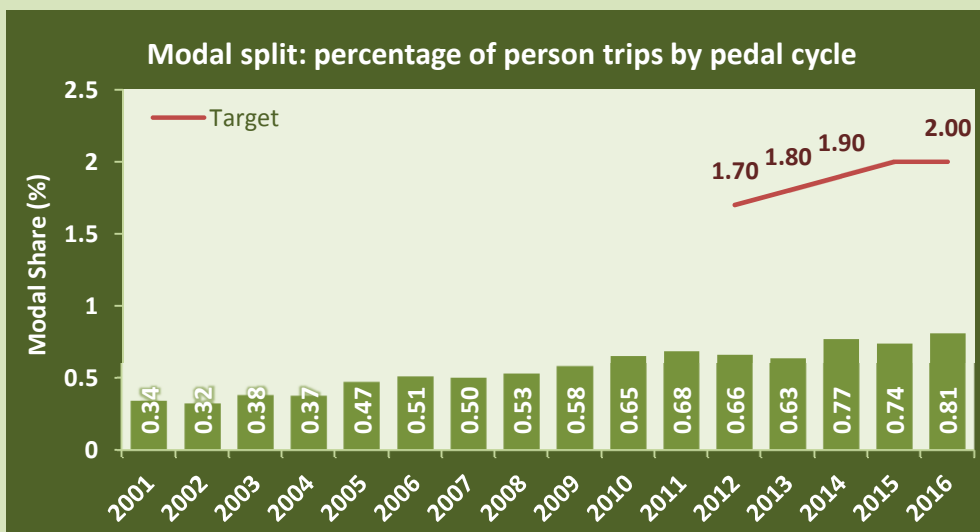
- The National Highways and Transport Network survey suggests satisfaction with the condition of highways in Sheffield increased between 2015 and 2016.
- Sheffield's result is below the average of the Councils that take part in the survey (approx. 38% satisfaction) and ranks 71st out of 106 authorities.
- Data for the other Core Cities is patchy, but Sheffield has a lower satisfaction percentage than those for which data is available: Leeds (40%), Bristol (47%) and Newcastle (46%).
- The action relating to the Streets Ahead programme is reporting as 'amber', with tree issues cited as the reason for falling behind. The extent of the delay is not clear, as data is unavailable.
- Sheffield performs better in terms of satisfaction with traffic levels and congestion, ranking 38th out of 106 participating authorities.
- Sheffield's result was above the average satisfaction for 2016 (45%), and better than Bristol (34%) and Leeds (46%), but lower than Newcastle (51%).

Thriving Neighbourhoods and Communities

Modal split – walking and cycling



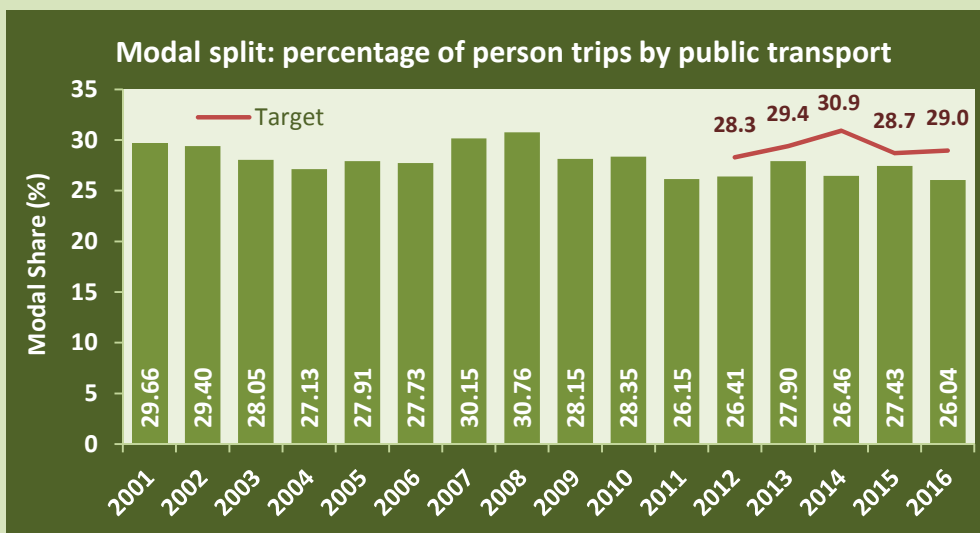
- The modal split survey, which measures the number of person trips by mode of transport, recorded a smaller proportion of people walking in 2016 compared to 2015
- This is the lowest proportion recorded since 2008.



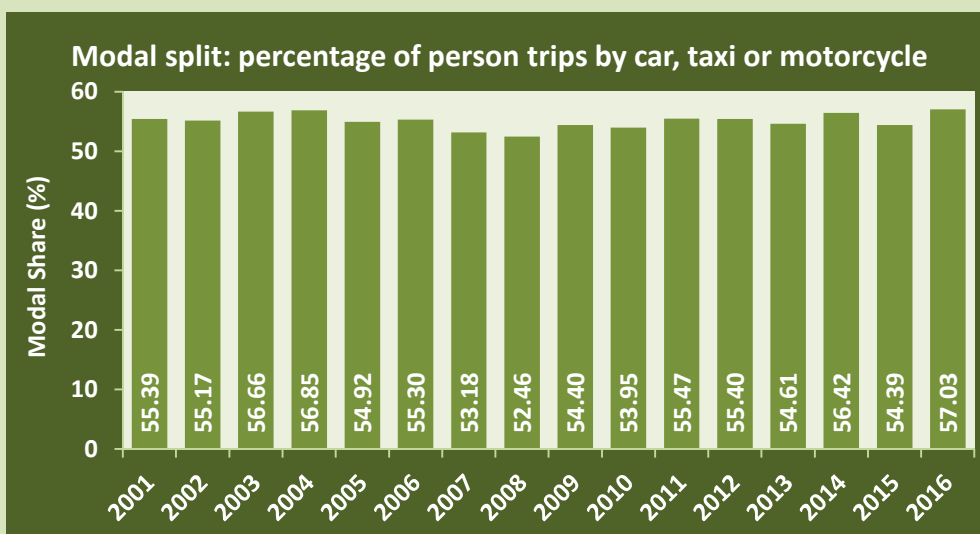
- The longer-term trend of increasing cycling rates continued in 2016, but the rate is still very low.
- This element of modal split remains a significant challenge if we are to achieve the goal stated in the Corporate Plan of cycling accounting for 10% of all journeys by 2025.

Thriving Neighbourhoods and Communities

Modal split – Motorised vehicles



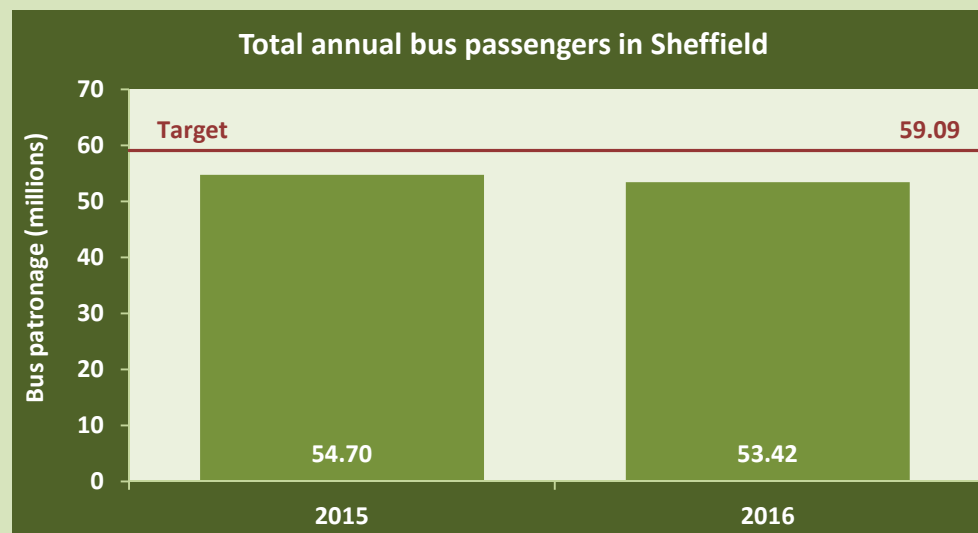
- Based on the survey results, the percentage of people making journeys by public transport fell slightly in 2016, although this measure has been stable since 2011.



- The proportion of person trips made by car, taxi or motorcycle was higher in the 2016 survey compared to 2015.
- The overall trend is fairly stable, although the total number of journeys has been decreasing.

Thriving Neighbourhoods and Communities

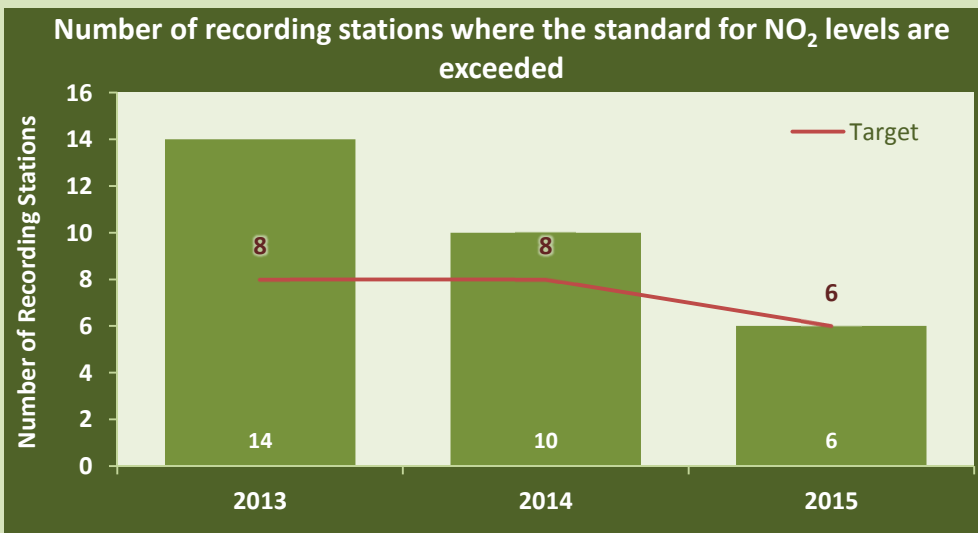
Bus Patronage



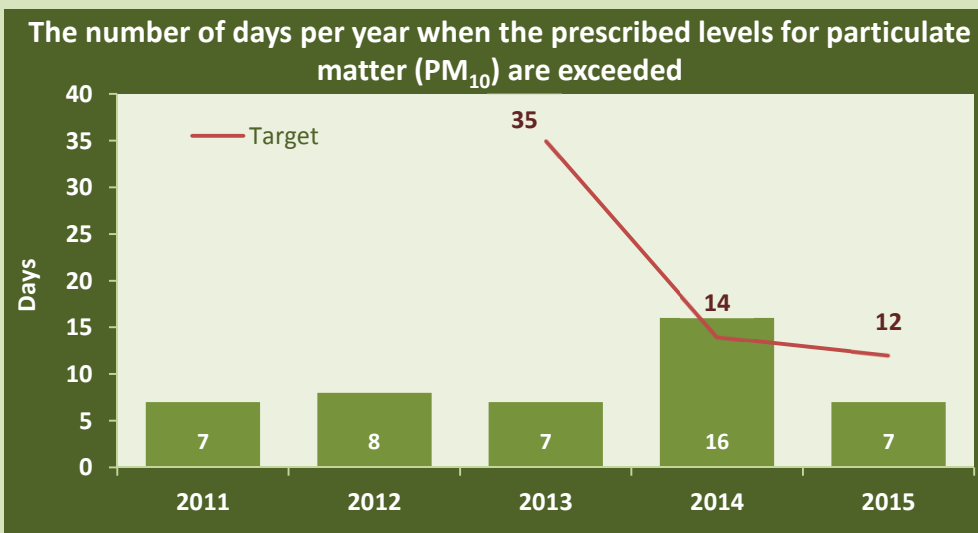
- The measure used by the service is based on the number of bus passengers in Sheffield over the course of a calendar year.
- The data indicates that bus patronage declined in 2016 and was well below the target of 59.09 million.
- The fall in bus patronage is typical of the trend in metropolitan areas, although Sheffield's drop of 2.3% in 2016 compared to 2015 is higher than the average of 1.4%.

Thriving Neighbourhoods and Communities

Air quality

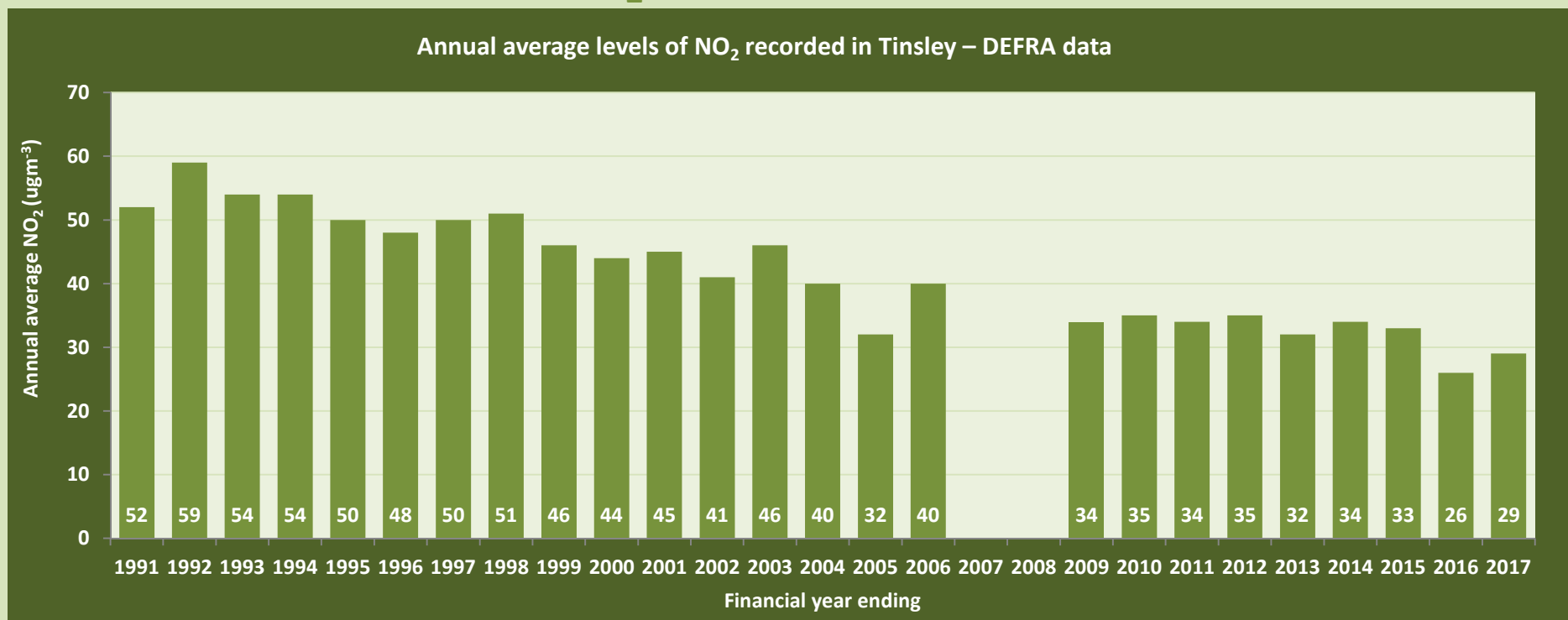


- The two measures for air quality currently monitored by the service are shown in the charts.
- They indicate that performance is on target.
- Given that air quality is considered a major challenge for the city, it is not felt that these measures adequately reflect the situation.
- Work is ongoing to review these measures, which are likely to be replaced with longer-term annual average readings.



Thriving Neighbourhoods and Communities

Air quality – trends in NO₂

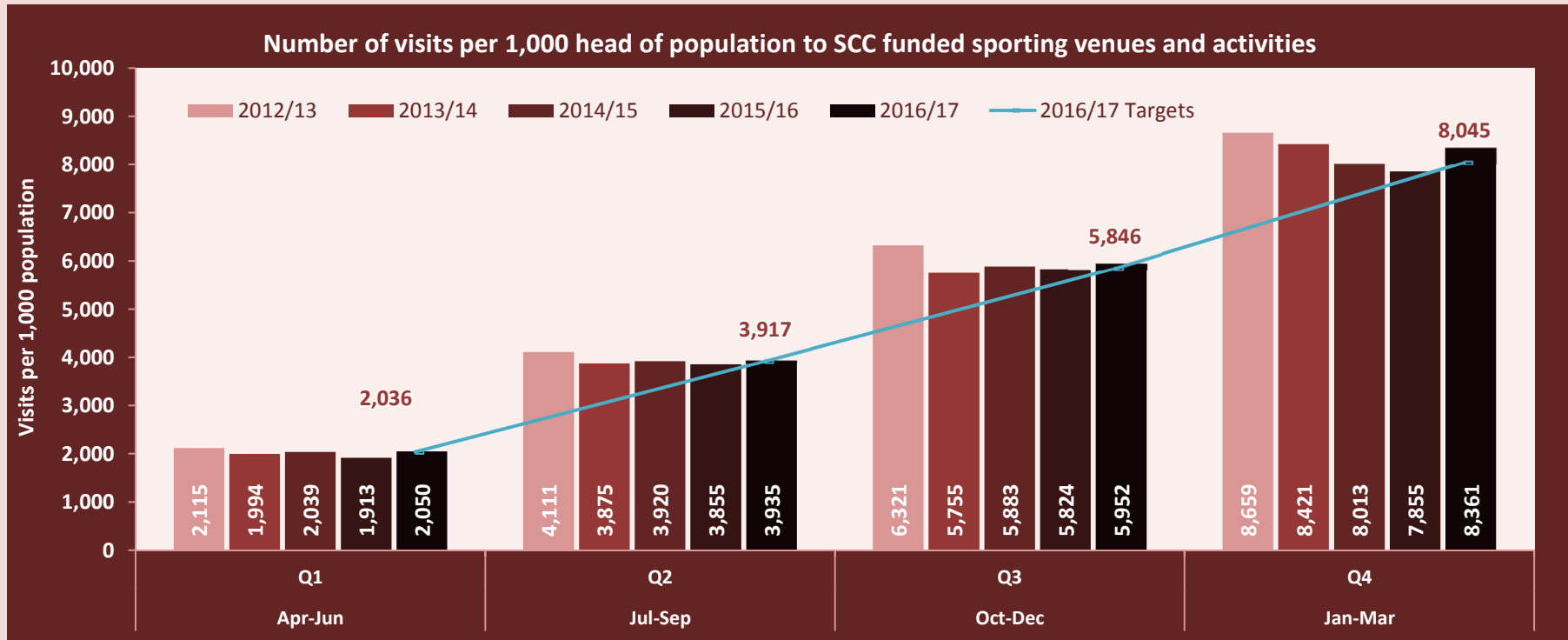


- The levels recorded by DEFRA's automated detector in Tinsley indicates a reduction in NO₂ in that part of the city in the region of 50% since the early nineties.

7. Sport, Culture and Tourism

Strong Economy

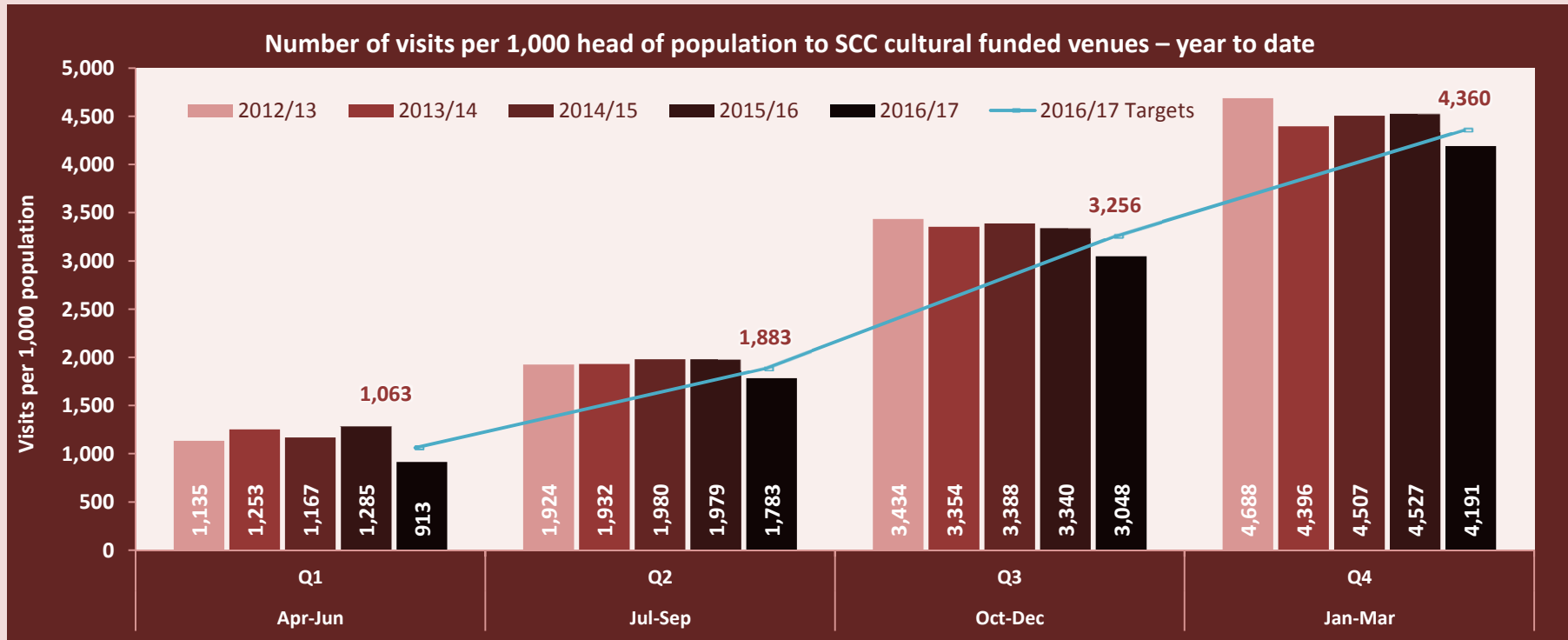
Visits to sporting venues and activities



- The number of visits per 1,000 population to sporting venues and activities has increased compared to last year and is the highest rate since 2013/14.
- The majority of the improvement seen is due to the addition of Graves and Thorncliffe Leisure Centres.

Strong Economy

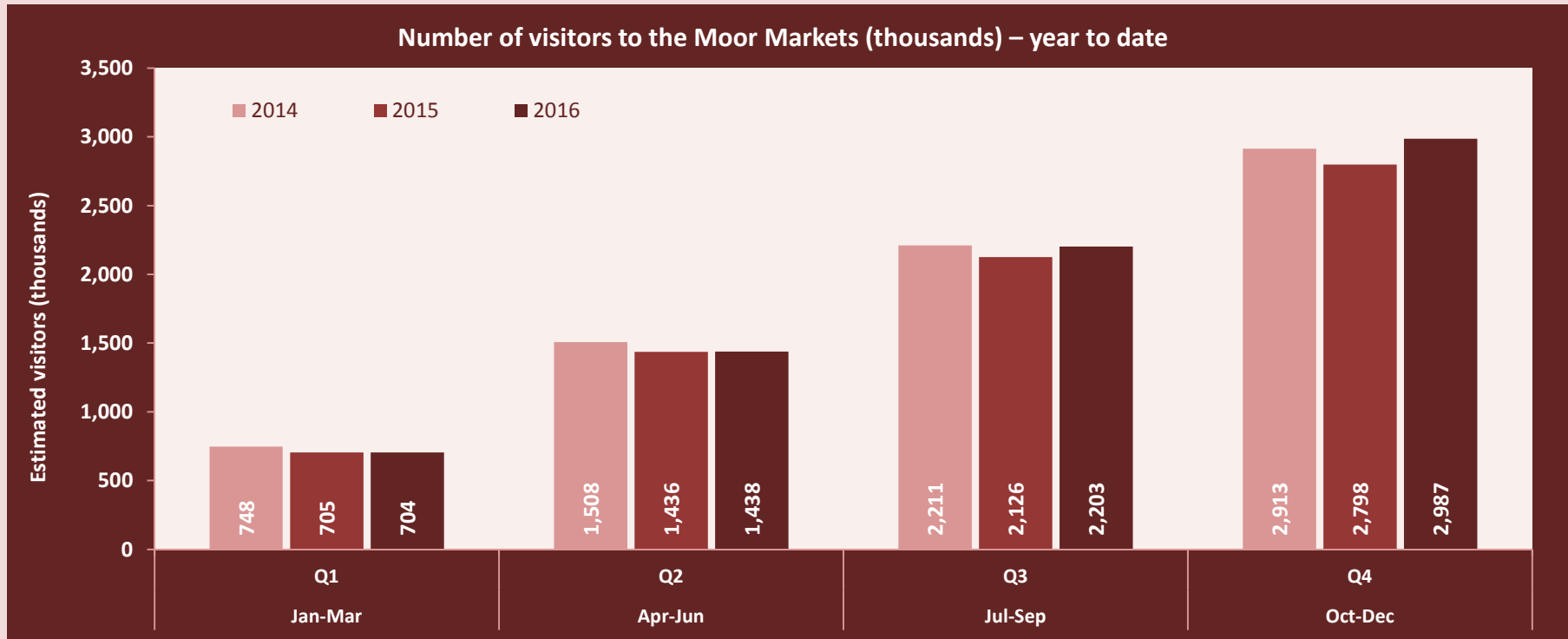
Visits to cultural venues



- The number of visits per 1,000 head of population to SCC cultural funded venues decreased in 2016/17 to the lowest rates for at least four years.
- There were reductions across many of the venues. The largest contributing factor to the decrease was a drop of around 18% in numbers to The Arena between 2014/15 and 2016/17.
- The Library Theatre is no longer included in the figures, however that would only account for around 10% of the decrease seen.
- With the exception of Q3, The Showroom had lower figures than expected amounting to a 13% decrease on 2014/15 numbers.
- 44% of all cultural visits are recorded as “Sheffield Galleries and Museums”. Approximately three-quarters of this is made up of footfall counts to the Millennium Gallery.

Strong Economy

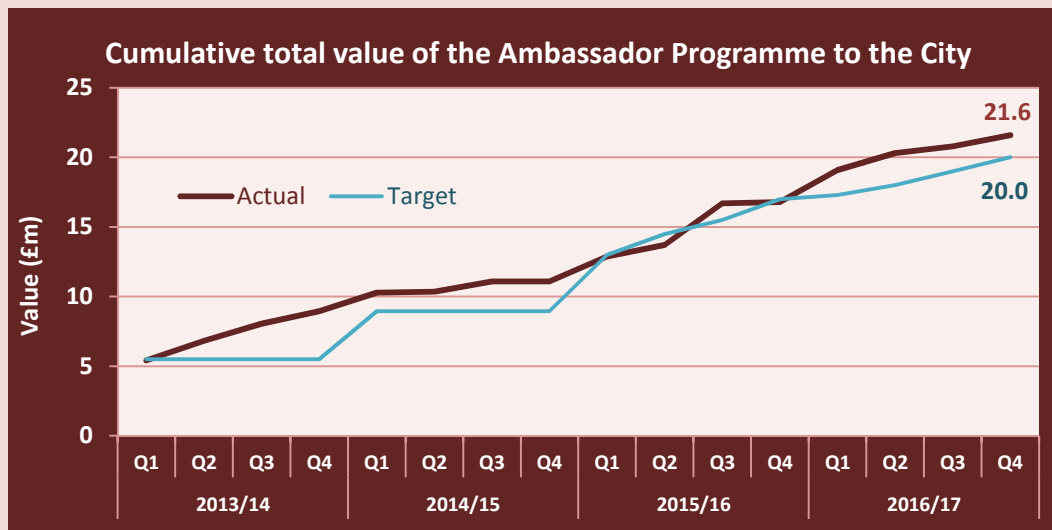
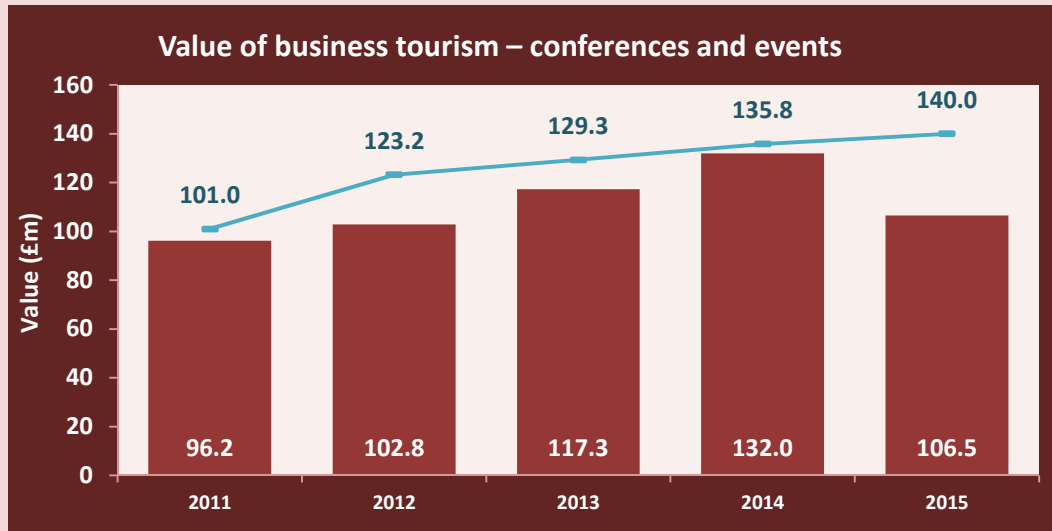
Moor Markets



- Footfall to the Moor Markets has remained fairly stable since 2014.
- There was an increase in footfall in 2016 compared to 2015 of around 7% after a strong second six months of the year.
- Letting levels, after an initial drop in the first few months, have stabilised at around 80%.

Strong Economy

Attracting income



- Whilst the estimated volume of delegates coming to conferences and events in Sheffield was at its highest level since 2008, the amount of spend associated with these was lower than the previous two years.
- This is likely to be due to a decrease in the average length of time spent here by each delegate, with fewer overnight stays.
- The Ambassador Programme has brought in a total of £21.6m to Sheffield in the past four years, through bookings for hotels, venues and travel.

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Report to Overview & Scrutiny Management Committee (OSMC)

Thursday 20th July 2016

Report of: Policy & Improvement Officer

Subject: Draft Combined Scrutiny Work Programme 2017-18

Author of Report: Diane Owens, Policy and Improvement Officer
diane.owens@sheffield.gov.uk
0114 273 5065

One of the roles of OSMC is to take a 'light touch' overview of scrutiny work.

The draft Work Programmes of the five Scrutiny Committees are attached in order to provide a comprehensive picture of planned scrutiny activity (Appendix 1), although it is likely that these Work Programmes will change and develop as the year progresses.

The Committee is asked to note the draft work programmes and identify any issues where joint working between Committees may be appropriate

The Scrutiny Committee is being asked to

- Note the draft work programmes
- Identify any opportunities for joint working

Overview & Scrutiny Management Committee		Thursdays 10am-1pm (apart from February)	
Topic	Reasons for selecting topic	Lead Officer/s	Agenda Item/ Briefing paper
Thursday 20th July 2017			
Annual Performance Update 2016-17, a report of the Director of Policy, Performance and Communications	To consider an overview of Council performance and identify any areas which require further consideration by OSMC or another scrutiny committee.	James Henderson, Director of Policy, Performance and Communications Andrew Walshaw, Performance & Research Manager Portfolio Directors	Agenda Item
Draft Combined Scrutiny Work Programme 2017-18 and update from Chairs	To receive a copy of the Combined Draft Work Programme for the 5 scrutiny committees and any update from Chairs.	Scrutiny Chairs	Agenda Item
OSMC Draft Work Programme 2017-18, a report of the Policy & Improvement Officer	To consider and discuss the committees Work Programme for 2017/18.	Diane Owens, Policy & Improvement Officer	Agenda Item

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Thursday 19th October 2017			
The Future of Local Government Funding, a report of the Director of Finance & Commercial Services	A report on the current and future position in terms of local government funding, to include changes to business rates.	Marianne Betts, Director of Finance & Commercial Services (Interim) Other attendees tbc.	Agenda Item
Other Agenda Item/s - tbc			Agenda Item
Presentation topics for the January 2018 Council Meeting	To identify one or two topics for the meeting of Full Council to be held in January, 2018.	Paul Robinson, Principal Committee Secretary, Democratic Services	Agenda Item
OSMC Work Programme 2017/18	To consider and discuss the committees Work Programme for 2017/18.	Diane Owens, Policy & Improvement Officer	Agenda Item
Issues to raise from other Scrutiny Committees	To receive any updates from scrutiny chairs.	Scrutiny Chairs	Agenda Item

Thursday 16th November 2017			
Work Based Development and Wellbeing (Human Resources)	Details tbc	Lynsey Linton, Head of Human Resources Other attendees tbc	Agenda Item
Sheffield City Region - Devolution Update Page 56	To provide an update on Sheffield City Region Devolution, following the public consultation that will be due to take place over the summer of 2017 and outlining next steps.	Laurie Brennan, Policy & Improvement Manager Other attendees tbc	Agenda Item
OSMC Work Programme 2017-18	To consider and discuss the committee's Work Programme for 2017/18.	Diane Owens, Policy & Improvement Officer	Agenda Item
Issues to raise from other Scrutiny Committees	To receive any updates from scrutiny chairs.	Scrutiny Chairs	Agenda Item

14th February 2018 (10am-1pm)

Revenue Budget 2018/19 and Capital Programme 2018/19	To consider the Council's budget proposal in advance of Cabinet.	Cllr Olivia Blake, Deputy Leader and Cabinet Member for Finance Eugene Walker, Acting Executive Director of Resources Dave Phillips, Head of Strategic Finance Other attendees tbc.	Single Agenda Item
Draft Work Programme 2017-18	To consider and discuss the committee's Work Programme for 2017-18.	Diane Owens, Policy & Improvement Officer	Agenda Item
Issues to raise from other Scrutiny Committees	To receive any updates from scrutiny chairs.	Scrutiny Chairs	Agenda Item

19th April 2018			
How Sheffield City Council Would like to do Business - Ethical Procurement	Details tbc	Marianne Betts, Director of Finance & Commercial Services (Interim) Other attendees tbc.	Agenda Items
Customer Experience Strategy, including an update on the new Council website, a report of the Director of Policy, Performance and Communications	To provide an update on the Customer Experience Strategy and the Councils New Website, which launched in April 2017. To include performance and customer feedback. Following discussion at the February 2017 OSMC meeting, it will also cover accessibility of EIA's (Equality Impact Assessments).	James Henderson, Director of Policy, Performance and Communications - tbc Other attendees – tbd.	Agenda Item
Scrutiny Annual Report 2017-18 Draft Content & Work Programme 2018-19	This report provides the Committee with a summary of its activities over the municipal year for inclusion in the Scrutiny Annual Report 2017-18. It also includes a list of topics which it is recommended be put forward for consideration as part of the 2018-19 Work Programme for this committee.	Diane Owens, Policy & Improvement Officer	Agenda Item
Issues to raise from other Scrutiny Committees	To receive any updates from scrutiny chairs.	Scrutiny Chairs	Agenda Item
Other Possible Topics			
Public engagement	To discuss public engagement in scrutiny.		

Children, Young People & Family Support		Mondays 10am-1pm	
Topic	Reasons for selecting topic	Lead Officer/s	Agenda Item/ Briefing paper
Monday 17th July 2017			
Consultation on the future commissioning and delivery of young people's services – Investing In Young People, a report of the Executive Director of People Portfolio	To receive a report on the proposals for youth services, during the consultation period and provide feedback / comment. The consultation period is due to run until late July / early August 2017.	Sam Martin, Assistant Director - Lifelong Learning and Skills	Agenda Item
Looked After Children and Care Leavers: Annual Report, a report of the Executive Director of People Portfolio	To enable the committee to consider priorities and performance over the past 12 months as well as future plans for services for Looked After Children and Care Leavers.	Joel Hanna, Assistant Director, Provider Services Other attendees tbc.	Agenda Item
Draft Work Programme 2016-17, a report of the Policy & Improvement Officer	To consider and discuss the committees Work Programme for 2017/18.	Diane Owens, Policy & Improvement Officer	Agenda Item
Briefing Paper Adoption Annual Report	To provide the committee with an update on priorities and performance over the past 12 months, as well as future plans for Adoption Services in the city.	Joel Hanna, Assistant Director, Provider Services	Briefing Paper
Briefing Paper Fostering Annual Report	To provide the committee with an update on priorities and performance over the past 12 months, as well as future plans for Fostering Services in the city.	Joel Hanna, Assistant Director, Provider Services	Briefing Paper

Monday 11th September 2017			
<p>Learn Sheffield and the School Improvement Strategy, a report of the Chief Executive of Learn Sheffield</p> <p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 60</p>	<p>Learn Sheffield are commissioned by Sheffield City Council to deliver the statutory duties relating to school improvement. This report will provide an update on the work of Learn Sheffield and the current School Improvement Strategy 2016-18, including a specific section on work to identify and support young carers.</p>	<p>Stephen Betts, Chief Executive - Learn Sheffield</p> <p>Other attendees tbc.</p>	<p>Agenda Item</p>
<p>Other Agenda Items - tbc</p>			<p>Agenda Item</p>

Monday 13th November 2017			
<p>Attainment 2016-17 – citywide attainment outcomes in schools & academies - headline results</p> <p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 61</p>	<p>The Committee may wish to receive a report outlining headline attainment results. The Committee could then receive a more detailed report in January 2018 when validated data is available, this could include further analysis in terms of national data / comparators.</p>	<p>Jayne Ludlum, Executive Director of People Portfolio</p> <p>Stephen Betts, Learn Sheffield, Chief Executive</p> <p>Pam Smith, Head of Primary & Targeted Intervention</p> <p>Kate Wilkinson, Service Manager - Performance & Analysis Service</p>	<p>Agenda Item</p>
<p>Other agenda items - tbc</p>			<p>Agenda Item</p>

Monday 11th December 2017			
Sheffield Children's Safeguarding Board Annual Report	<p>This report will provide an update on the work of the Safeguarding Board, including current priorities and any challenges.</p> <p><i>The Sheffield Children's Safeguarding Board Annual Report 2016/17 and Business Plan 2017/18 could be sent as background documents for the session.</i></p>	<p>Jane Haywood, Chair of the Sheffield Safeguarding Children Board</p> <p>Carly Speechley, Director, Children and Families</p> <p>Victoria Horsefield, Assistant Director, Children and Families</p> <p>Other attendees tbd</p>	Agenda Item
Sheffield Sexual Exploitation Service Annual Report	<p>This report will give an update on the work of the Sexual Exploitation Service and partner agencies working to address child sexual exploitation, including current priorities and any challenges.</p> <p><i>The Sheffield Sexual Exploitation Service Annual Report 2017-18 could be sent as a background document for the session.</i></p>	<p>Jane Haywood, Chair of the Sheffield Safeguarding Children Board</p> <p>Victoria Horsefield, Assistant Director, Children and Families</p> <p>Janine Dalley, Senior Programme Manager for Targeted Service. Sheffield Futures</p> <p>Other attendees tbd</p>	Agenda Item
Other Agenda Items - tbc			Agenda Item

Monday 15th January 2018			
<p>2016 Final Results: City Context and School Performance</p> <p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 63</p>	<p>To receive a further report on citywide attainment (following the report the committee receive in November 2017). This report will reflect validated data and can include further analysis in terms of national data / comparators.</p>	<p>Jayne Ludlam, Executive Director of People Portfolio</p> <p>Pam Smith, Head of Primary & Targeted Intervention</p> <p>Kate Wilkinson, Service Manager - Performance & Analysis Service</p> <p>Stephen Betts, Learn Sheffield, Interim Chief Executive</p>	<p>Agenda Item</p>
<p>Agenda Item - tbc</p>			

Monday 12th March 2018			
Sheffield's Emotional Wellbeing and Mental Health Transformation Programme, in response to Future in Mind	In December 2016 the committee received a report regarding the "Future in Mind Programme" and Sheffield's Transformation Plan. It outlined the impact on prevention and early intervention services, partnership working and upcoming challenges as well as a specific focus on work being undertaken through schools. The Committee requested a further update in around 12 months' time to update on progress with this work.	Bethan Plant, Health Improvement Principal - Public Health Team Matthew Peers, Commissioning Manager – EWBMH, CCG Other attendees tbc	Agenda Item
Other Agenda Items - tbc			Agenda Item
Other Possible Topics			
<ul style="list-style-type: none"> • Skills Development for 16-19's in Sheffield • SEND and Education Health Care Plans (EHCP's) • SEND Services and approaches to Co-production • Child Poverty • Lifelong learning and alternative provision • Home education and alternative provision 			

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Safer & Stronger Communities

Thursday 5-8pm

Topic	Reasons for selecting topic	Lead Officer/s	Agenda Item/ Briefing paper
Thursday 6th July 5-8 pm			
Hate Crime Task Group - initial response to the recommendations of the task group	Extract from Task Group report <i>"The Committee would like to request that Cabinet provide an initial response to their recommendations by July 2017 with a more detailed progress report to be provided by the end of 2017"</i>	Maxine Stavrianakos	July
Hate Crime - verbal updates from partners	SYP Hate Crime Lead - update; Equality Hub Network	South Yorkshire Police - DCI Ian Proffitt - verbal update; EHN task group - verbal update from Magid Magid	July
Fire Safety on Council High Rise Residential Blocks	To receive an update on actions by Sheffield Council following Grenfell Tower fire	Jayne Dunn, Cabinet Member, Janet Sharpe, Director of Housing and Neighbourhood Services, Jill Hurst, Head of Housing Investment and Repairs,	July
draft work programme 2017-18		Policy and Improvement Officer	

For information - update report on Financial Inclusion Strategy		Cat Arnold	
For information - Response to public questions	Response to public questions raised at 6th April meeting (2 No.)	Policy and Improvement Officer	July
Thursday 14th September 4-7 pm			
Challenge for Change	Present latest completed project; and service lead update on actions in response to previous Challenge for Change findings	Tina Gilbert, Assistant Manager, Communities	Single Agenda Item
Work programme 2017-18		Policy and Improvement Officer	Standing Item
Thursday 12th October 4-7 pm			
Neighbourhood Policing	Receive an update on neighbourhood policing now, including the combined Council/South Yorkshire Police team, and future direction.	Maxine Stavrianakos	
Work programme 2017-18		Policy and Improvement Officer	Standing Item

Thursday 14th December 4-7 pm			
Hate Crime Task Group - more detailed progress report	More detailed reporting on response to recommendations - may be rescheduled to January meeting	Jayne Dunn, Cabinet Member, Maxine Stavrianakos, Head of Neighbourhood Intervention & Tenant Support	
Work programme 2017-18		Policy and Improvement Officer	Standing Item
Thursday 18th January 4-7 pm			
Work programme 2017-18		Policy and Improvement Officer	Standing Item
Thursday 8th March 4-7 pm			
Scrutiny Annual Report 2017-18 Draft Content & Work Programme 2018-19	This report provides the Committee with a summary of its activities over the municipal year for inclusion in the Scrutiny Annual Report 2017-18. It also includes a list of topics which it is recommended be put forward for consideration as part of the 2018-19 Work Programme for this committee.	Policy and Improvement Officer	Briefing Paper
TASK GROUP			
Dependent on resources and need			

Possible topics to be scheduled			
Street begging and the Impact of drug use and drinking (including street drinking) on communities	Scrutiny focus to be developed		TBC
Youth Justice	Scrutiny focus to be developed		TBC
Sheffield Cohesion Strategy	An update on progress and actions		TBC
Housing - evictions	Consider and test policy, process, costs		TBC
Housing Associations	Consider housing association annual reports, issues, future strategy		TBC
Community Safety - safe city	Consider non hate crime and policing matters, including 101 service		TBC
Neighbourhood Working - A New Approach for Sheffield	The committee received a report on 16th February, and they agreed to request an interim update 3-6 months into implementation of the new model.		TBC
South Yorkshire Fire Authority	Initial briefing - relationship with scrutiny		Briefing Paper
Safer & Sustainable Communities Partnership Board	Initial briefing - relationship with scrutiny		TBC

Healthier Communities & Adult Social Care			
Topic	Reasons for selecting topic	Lead Officer/s	Agenda Item/ Briefing paper
Transfers of Care	How are we currently performing? What are key issues? How are they being resolved? How can we improve?	Phil Holmes, co-ordinating with CCG and STH	
Clinical Commissioning Group Financial Position	To understand decisions the CCG is taking to manage its financial position	NHS Sheffield CCG	
Urgent Care and Primary Care Reviews	Update on progress, what does this mean for the City?	NHS Sheffield CCG	
Mental Health Transformation	Gain an understanding of the mental health transformation programme and the impact it will have on Sheffield people.	NHS Sheffield CCG	
Accountable Care Partnership and Shaping Sheffield	To consider how the Accountable Care Partnership is developing, and how it is driving forward Shaping Sheffield, with a focus on how the plan is translating into action.	NHS Sheffield CCG, Sheffield City Council	
Care and Support Performance	Request for 12 month update following 2016/17 consideration. OSMC considering at meeting on 20th July - issues may filter out of that.	Phil Holmes, Director of Adult Services	

Dementia Friendly City	What progress is being made on becoming a Dementia Friendly City - what more can we do?		
Mental Health - role of voluntary sector	Focus on Community Services, and programmes delivered by voluntary sector. How can we spread best practice across the city?		
Social Prescribing	What is Sheffield's approach? Is it working? How do the costs and savings work? Is social prescribing being implemented in an equal way across the City?		
Health in All Policies	To consider how well the public health strategy is being embedded across all areas of Council activity.	Greg Fell, Director of Public Health	
QC visits to GPs	Follow up from issues considered in 2016/17 - how do we ensure high quality GP services across the city - report on progress.	NHS Sheffield CCG/CQC	
Joint Strategic Hospital Services Review	To consider the outcome of the review and the potential impact on Sheffield	NHS Sheffield CCG	
Children, food and health	To consider impact of food on children's health - obesity and malnutrition - with a focus on the wider determinants of health, particularly poverty and the role of food banks		
Health & Wellbeing Board	To understand the role of the Health and Wellbeing Board and its relationship with Scrutiny	Policy and Improvement Officer	

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Joint Overview and Scrutiny Committees			
Commissioners Working Together Programme Joint Scrutiny Committee	This Committee meets in relation to the Commissioners Working Together Collaborative looking at Health Service Change in South and Mid Yorkshire, Bassetlaw and North Derbyshire. Focussing on two NHS service reconfigurations - Hyper Acute Stroke Services; and Children's Surgery and Anaesthesia. (Note different footprint than South Yorkshire and Bassetlaw STP)		
Yorkshire and the Humber Joint Health Overview and Scrutiny Committee	This Committee is currently considering changes to congenital cardiac surgery services.	Leeds City Council are lead body	

Economic & Environmental Wellbeing			
Topic	Reasons for selecting topic	Lead Officer/s	Agenda Item/ Briefing paper
Wednesday 12th July 2-5 pm			
Non-City Centre Parking Developments (Call-In)	Call-In of Individual Cabinet Member Decision on 30.05.2017 - Call-In Lead Signatory: Cllr Ian Auckland	Jack Scott, Cabinet Member Transport and Infrastructure; Paul Fell, Transport, Traffic & Parking Services Manager, Place (Report Author)	Single agenda item
Draft Work Programme 2017/18	Committee to agree work programme 2017/18 – within framework of selecting scrutiny topics & remit	Policy & Improvement Officer	Standard Agenda Item
TBC July - Special			
Western Road First World War Memorial Scrutiny Task and Finish Working Group (committee group)	Consideration of Western Road First World War Memorial Scrutiny Task and Finish Working Group draft report and recommendations - agreement of final report by the full scrutiny Committee	Scrutiny Working Group	Single agenda item
Wednesday 13th September 2-5pm			
Retaining World Snooker Championships in Sheffield	To receive an update on the retention of the World Snooker Championships	Mick Crofts - Director of Business Strategy and Regulation, Place	Agenda Item

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Sheffield Retail Quarter – key decisions and announcements – update	Update on key decisions and announcements	Lead Cabinet member, Lead officer - Nalin Seneviratne	Agenda Item
China Economic and Civic Programme Update	To receive an update on this following Call-in of Cabinet Decision - December 2016	Lead Cabinet Member; Lead Officer - Edward Highfield	Agenda Item
Work Programme 2017/18	To consider and discuss the committees work programme for 2017/18	Alice Nicholson - Policy & Improvement Officer	Standard Agenda Item
Wednesday 29th November 5-8pm			
Work Programme 2017/18	To consider and discuss the committees work programme for 2017/18	Report of Alice Nicholson - Policy & Improvement Officer	Standard Agenda Item
Wednesday 31st January 5-8 pm			
Work Programme 2017/18	To consider and discuss the committees work programme for 2017/18	Report of Alice Nicholson - Policy & Improvement Officer	Standard Agenda Item
Wednesday 14th March 5-8 pm			
Scrutiny Annual Report 2017-18 Draft Content & Work Programme 2018-19	This report provides the Committee with a summary of its activities over the municipal year for inclusion in the Scrutiny Annual Report 2017-18. It also includes a list of topics which it is recommended be put forward for consideration as part of the 2018-19 Work Programme for this committee.	Report of Alice Nicholson - Policy & Improvement Officer	Annual Agenda Item

Task Group			
Western Road First World War Memorial task and finish cross party working group (committee group) - to complete this task group	In response to Council on 4th January referring a petition to a cross party working group of Economic and Environmental Wellbeing Scrutiny and Policy Development Committee – Report of working group to full Committee	Scrutiny Working Group	Single Agenda Item
Task group 2017/18 - dependent on resources and need			
Future items to be scheduled - scope to be determined			
<div style="position: absolute; left: -40px; top: 50%; transform: translateY(-50%); font-size: 2em; font-weight: bold;">Page 74</div> Growing Sustainably: A bold plan for a sustainable Sheffield	Making it happen, a look at Programme/action plan for this Sheffield sustainability strategy - response to report of Sheffield Green Commission	Mark Whitworth - Head of Strategic Housing and Regeneration	TBC
Economic Landscape - continuing the investigation	Continuing the task group topic item 2016/17 - Multi approach of business needs, city's economic role in SCR - November/January	External calls for evidence, potential development companies; Sheffield City Region	TBC
Bus Services Act 2017	An in depth follow up o the Bus Services Bill item 2016/17, and how Combined Authority can make best use of the powers	SYPTe, SCR CA, Sheffield Bus Partnership	TBC
Planning Applications - ward members	Possible briefing picking up this and other matters from 26.04.2017 - Economic Landscape item	Chief Planning Officer, Sheffield City Council	TBC

De culverting work in the city as flooding prevention e.g. Porter Brook and Sheaf	Identified by member of the Committee – a look at what has been done, success of work and forward look as a future model for preventing flooding elsewhere in the city.	TBC	
Small business	Identified by member of the Committee - What is the offer in Sheffield? For example for business, small & medium, in the Maclaren supply chain.	TBC – to include Federation of Small Businesses; Sheffield City Council; Sheffield City Region	

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Report to Overview & Scrutiny Management Committee (OSMC) Thursday 20th July 2017

Report of: Policy & Improvement Officer

Subject: Draft OSMC Work Programme 2017/18

Author of Report: Diane Owens, Policy and Improvement Officer
diane.owens@sheffield.gov.uk
0114 273 5065

The Committee's draft Work Programme is attached for consideration, Appendix 1. It is proposed that the Committee focus on performance management, finance and a small number of corporate and city-wide issues; as well as having an overview of the work of the four Scrutiny Committees. This would give each meeting a specific focus, with 1-2 main agenda items and brief standing items on 'Issues to raise from other Scrutiny Committees' and the Work Programme.

The Committee will need to prioritise the issues to be included on formal meeting agendas. In doing this, the Committee may wish to reflect on the prioritisation principles attached at Appendix 2, to ensure that scrutiny activity is focussed where it can add most value.

Where an issue is not appropriate for inclusion on a meeting agenda, but there is significant interest from members, the Committee can choose to request a written briefing paper.

The work programme will remain a live document and is brought to each committee meeting.

The Scrutiny Committee is being asked to:

- Consider and discuss the committees Draft Work Programme for 2017/18
 - Identify any priority topics for inclusion in the Work Programme
-

Overview & Scrutiny Management Committee (OSMC) Draft Work Programme 2016-17

Chair: Cllr Chris Peace

[Meeting Papers on SCC Website](#)

Meeting day/ time: Thursday 1-4pm (*apart from February 2018*)

Please note: the Work Programme is a live document and so is subject to change.

Topic	Reasons for selecting topic	Lead Officer/s	Agenda Item/ Briefing paper
Thursday 20th July 2017			
Annual Performance Update 2016-17, a report of the Director of Policy, Performance and Communications Page 78	To consider an overview of Council performance and identify any areas which require further consideration by OSMC or another scrutiny committee.	James Henderson, Director of Policy, Performance and Communications Andrew Walshaw, Performance & Research Manager Portfolio Directors	Agenda Item
Draft Combined Scrutiny Work Programme 2017-18 and update from Chairs	To receive a copy of the Combined Draft Work Programme for the 5 scrutiny committees and any update from Chairs.	Scrutiny Chairs	Agenda Item
OSMC Draft Work Programme 2017-18, a report of the Policy & Improvement Officer	To consider and discuss the committees Work Programme for 2017/18.	Diane Owens, Policy & Improvement Officer	Agenda Item

Thursday 19th October 2017

The Future of Local Government Funding, a report of the Director of Finance & Commercial Services	A report on the current and future position in terms of local government funding, to include changes to business rates.	Marianne Betts, Director of Finance & Commercial Services (Interim) Other attendees tbc.	Agenda Item
Other Agenda Item/s – tbc			Agenda Item
Presentation topics for the January 2018 Council Meeting	To identify one or two topics for the meeting of Full Council to be held in January, 2018.	Paul Robinson, Principal Committee Secretary, Democratic Services	Agenda Item
OSMC Work Programme 2017/18	To consider and discuss the committees Work Programme for 2017/18.	Diane Owens, Policy & Improvement Officer	Agenda Item
Issues to raise from other Scrutiny Committees	To receive any updates from scrutiny chairs.	Scrutiny Chairs	Agenda Item

Thursday 16th November 2017

Work Based Development and Wellbeing (Human Resources)	Details tbc	Lynsey Linton, Head of Human Resources Other attendees tbc	Agenda Item
Sheffield City Region - Devolution Update	To provide an update on Sheffield City Region Devolution, following the public consultation that is due to take place over the summer of 2017 and outlining next steps.	Laurie Brennan, Policy & Improvement Manager Other attendees tbc	Agenda Item
OSMC Work Programme 2017-18	To consider and discuss the committee's Work Programme for 2017/18.	Diane Owens, Policy & Improvement Officer	Agenda Item
Issues to raise from other Scrutiny Committees	To receive any updates from scrutiny chairs.	Scrutiny Chairs	Agenda Item

14th February 2018 (10am-1pm)

Revenue Budget 2018/19 and Capital Programme 2018/19	To consider the Council's budget proposal in advance of Cabinet.	Cllr Olivia Blake, Deputy Leader and Cabinet Member for Finance Eugene Walker, Acting Executive Director of Resources Dave Phillips, Head of Strategic Finance Other attendees tbc.	Single Agenda Item
Draft Work Programme 2017-18	To consider and discuss the committee's Work Programme for 2017-18.	Diane Owens, Policy & Improvement Officer	Agenda Item
Issues to raise from other Scrutiny Committees	To receive any updates from scrutiny chairs.	Scrutiny Chairs	Agenda Item

19th April 2018			
How Sheffield City Council Would like to do Business - Ethical Procurement	Details tbc	Marianne Betts, Director of Finance & Commercial Services (Interim) Other attendees tbc.	Agenda Items
Customer Experience Strategy, including an update on the new Council website, a report of the Director of Policy, Performance and Communications	To provide an update on the Customer Experience Strategy and the Council's New Website, which launched in April 2017. To include performance and customer feedback. Following discussion at the February 2017 OSMC meeting, it will also cover accessibility of EIA's (Equality Impact Assessments).	James Henderson, Director of Policy, Performance and Communications - tbc Other attendees - tbd	Agenda Item
Scrutiny Annual Report 2017-18 Draft Content & Work Programme 2018-19	This report provides the Committee with a summary of its activities over the municipal year for inclusion in the Scrutiny Annual Report 2017-18. It also includes a list of topics which it is recommended be put forward for consideration as part of the 2018-19 Work Programme for this committee.	Diane Owens, Policy & Improvement Officer	Agenda Item
Issues to raise from other Scrutiny Committees	To receive any updates from scrutiny chairs.	Scrutiny Chairs	Agenda Item
Other Possible Topics			
Public engagement	To discuss public engagement in scrutiny.		

Selecting Scrutiny topics

This tool is designed to assist the Scrutiny Committees focus on the topics most appropriate for their scrutiny.

- **P**ublic Interest
The concerns of local people should influence the issues chosen for scrutiny;
- **A**bility to Change / Impact
Priority should be given to issues that the Committee can realistically have an impact on, and that will influence decision makers;
- **P**erformance
Priority should be given to the areas in which the Council, and other organisations (public or private) are not performing well;
- **E**xtent
Priority should be given to issues that are relevant to all or large parts of the city (geographical or communities of interest);
- **R**eplication / other approaches
Work programmes must take account of what else is happening (or has happened) in the areas being considered to avoid duplication or wasted effort. Alternatively, could another body, agency, or approach (e.g. briefing paper) more appropriately deal with the topic

Other influencing factors

- **Cross-party** - There is the potential to reach cross-party agreement on a report and recommendations.
- **Resources**. Members with the Policy & Improvement Officer can complete the work needed in a reasonable time to achieve the required outcome

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